



**“Shared  
prosperity  
through  
co-operative  
participation”**

## **Medium Term Revenue and Expenditure Framework.**

*Prepared in terms of the Local  
Government: Municipal Finance  
Management Act (56/2003): Municipal  
Budget and Reporting Regulations,  
Government Gazette 32141, 17 April  
2009.*

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**ANNUAL DRAFT  
BUDGET 2012/2013**

**SWELLENDAM  
MUNICIPALITY**

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## Glossary

**Adjustments Budget** – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

**Allocations** – Money received from Provincial or National Government or other municipalities.

**AFS** – Annual Financial Statements.

**Budget** – The financial plan of the Swellendam Municipality.

**Budget Related Policy** – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.

**Capital Expenditure** - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance.

**Cash Flow Statement** – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.

**CFO** – Chief Financial Officer of Swellendam Municipality

**DORA** – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.

**Equitable Share** – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.

**Fruitless and wasteful expenditure** – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.

**GFS** – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.

**GRAP** – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

**IDP** – Integrated Development Plan. The main strategic planning document of the Municipality

**KPI's** – Key Performance Indicators. Measures of service output and/or outcome.

**MBRR** – Local Government: Municipal Finance Management Act (56/2003): Municipal budget and reporting regulations.

**MFMA** – The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

**MTREF** – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position.

**NT** – National Treasury

**Net Assets** – Net assets are the residual interest in the assets of the entity after deducting all its liabilities. This means the net assets of the municipality equates to the "net wealth" of the municipality, after all assets were sold/recovered and all liabilities paid. Transactions which do not meet the definition of Revenue or Expenses, such as increases in values of Property, Plant and Equipment where there is no inflow or outflow of resources are accounted for in Net Assets.

**Operating Expenditure** – Spending on the day to day expenses of the Municipality such as salaries and wages.

**Rates** – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

**R&M** – Repairs and maintenance on property, plant and equipment.

**SCM** – Supply Chain Management.

**SDBIP** – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

**Strategic Objectives** – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

**Unauthorised expenditure** – Generally, spending without, or in excess of, an approved budget.

**Virement** – A transfer of budget.

**Virement Policy** – The policy that sets out the rules for budget transfers.

**Vote** – One of the main segments into which a budget. In Swellendam Municipality this means at directorate level. The votes for Swellendam therefore are:

- Municipal Manager;
- Corporate Services;
- Financial Services;
- Engineers Services; and
- Community Services

## **Part 1 – Annual Budget**

### **Section 1 – Mayor's Report**

## Section 2 - Council Resolutions

The resolution that will be tabled at Council for consideration with approval of the Annual Budget is:

The Council approved and adopted the following resolutions:

1. The Council of Swellendam Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
  - 1.1. The annual budget of the municipality for the financial year 2012/13 and the multi-year and single-year capital appropriations as set out in the following tables:
    - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Section 4 of the annual budget report Table A2;
    - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Section 4 of the annual budget report Table A3;
    - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Section 4 of the annual budget report Table A4; and
    - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Section 4 of the annual budget report Table A5.
  - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
    - 1.2.1. Budgeted Financial Position as contained in Section 4 of the annual budget report Table A6;
    - 1.2.2. Budgeted Cash Flows as contained in Section 4 of the annual budget report Table A7;
    - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Section 4 of the annual budget report Table A8;
    - 1.2.4. Asset management as contained in Section 4 of the annual budget report Table A9; and
    - 1.2.5. Basic service delivery measurement as contained in Section 4 of the annual budget report Table A10.
2. The Council of Swellendam, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2012 the tariffs for property rates; electricity-; water-; sanitation-; solid waste services and other services charges as set out in Annexure A.
3. To give proper effect to the Municipality's annual budget, the Council of Swellendam Municipality approves:
  - 3.1. That the Municipality be permitted to enter into long-term loans for the funding of the capital programmes in respect of the MTREF in terms of Section 46 of the Municipal Finance Management Act.
  - 3.2. That the Municipal Manager be authorised to sign all necessary agreements and documents to give effect to the above lending programme.

## Section 3 - Executive Summary

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

National Treasury's MFMA Circular No. 58 was used to guide the compilation of the 2012/13 MTREF.

The following table is a consolidated overview of the proposed 2012/13 Medium-term Revenue and Expenditure Framework:

**Table 1 Consolidated Overview**

	Current Year Adjust Budget	Current Year Forecast	Budget Year	Budget Year +1	Budget Year +2
	R'000	R'000	R'000	R'000	R'000
Total Operating Revenue	140 941	146 147	172 619	163 959	176 934
Total Operating Expenditure	129 119	119 412	163 446	184 866	200 275
Surplus / (Deficit) for the year	11 822	26 735	9 173	(20 907)	(23 341)
Total Capital expenditure	65 319	71 557	102 748	64 830	33 633

Total operating revenue has grown by 18.11 per cent or R 26.472 million for the 2012/13 financial year when compared to the 2011/12 Forecast. For the two outer years, operational revenue will first decrease by 5.02 per cent and then increase by 7.91 per cent, equating to a total revenue growth of R 30.787 million over the MTREF when compared to the 2011/12 financial year forecast.

Total operating expenditure for the 2012/13 financial year has been appropriated at R 163.446 million and translates into a budgeted surplus of R 9.173 million. When compared to the 2011/12 Forecast, operational expenditure has grown by 36.88 per cent in the 2012/13 budget and by 13.11 and 8.34 per cent for each of the respective outer years of the MTREF. The budgeted operating deficit for the two outer years is R 20.907 million and R 23.341 million. These surpluses will be used to fund capital expenditure.

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions needs to be excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit. Therefore the following:

The forecasted operating surplus; excluding the these recognised transfers; of R 1.987 million changes to a deficit of R 17.190 million in the 2012/13 budget and worsen even further to R 33.522 million and R 36.675 million respectively in the two outer years.



The capital budget of R 102.748 million for 2012/13 is 43.59 per cent more when compared to the 2011/12 forecast. The capital programme for 2013/2014 is R 64,830 million and R 33.633 million in 2014/2015. A substantial portion of the capital budget will be funded from borrowing over MTREF with anticipated borrowings of R 147.749 million. Borrowing will contribute 73.2, 80.5 and 60.3 per cent of capital expenditure in each of the MTREF years. It must be noted that the Municipality has reached its prudential borrowing limits. There is very little scope to accommodate these borrowing levels over the medium-term. The repayment of capital and interest (debt services costs) has substantially increased as a result of the aggressive capital borrowing program for the infrastructure programme over the past few years.

### 3.1 Operating Revenue Framework

For Swellendam to improve the quality of services; provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The following table is a summary of the 2011/12 MTREF (classified by main revenue source):

**Table 2 Summary of revenue classified by main revenue source**

Description	Prior Year's		Current Year			MTREF		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1	Budget Year +2
	2009/2010	2010/2011	2011/2012	2011/2012	2011/2012	2012/2013	2013/2014	2014/2015
<b>Revenue By Source</b>								
Property rates	15 443	17 195	19 744	19 744	15 852	22 152	23 326	24 607
Service charges - electricity revenue	28 551	37 120	45 636	45 636	35 348	55 321	61 407	68 162
Service charges - water revenue	7 232	7 023	7 866	7 866	9 555	10 922	11 501	12 111
Service charges - sanitation revenue	8 420	9 779	8 269	8 269	10 810	11 855	12 483	13 145
Service charges - refuse revenue	5 050	5 659	4 770	4 770	6 110	6 610	6 960	7 329
Service charges - other	44	14	799	799	11 910	12	13	13
Rental of facilities and equipment	777	972	640	640	784	757	797	836
Interest earned - external investments	1 220	1 942	1 800	1 800	530	1 550	1 632	1 712
Interest earned - outstanding debtors	2 018	1 335	1 761	1 761	1 320	1 650	1 737	1 823
Fines	1 853	1 523	1 714	1 714	1 263	1 362	1 434	1 504
Licences and permits	983	966	1 121	1 121	699	670	705	740
Agency services	1 308	1 159	1 300	1 300	1 163	1 133	1 193	1 252
Transfers recognised - operational	16 527	19 184	19 701	19 701	24 914	30 816	26 632	28 770
Other revenue	1 654	1 487	4 857	4 857	1 052	1 446	1 522	1 597
Gains on disposal of PPE	-	184	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>91 079</b>	<b>105 541</b>	<b>119 977</b>	<b>119 977</b>	<b>121 309</b>	<b>146 256</b>	<b>151 344</b>	<b>163 600</b>

**Table 3 Percentage growth in revenue by main revenue source**

Description  R thousand	Current Year		MTREF					
	Full Year Forecast	%	Budget Year	%	Budget Year +1	%	Budget Year +2	%
	2011/2012		2012/2013		2013/2014		2014/2015	
<b>Revenue By Source</b>								
Property rates	15 852	-7.8%	22 152	39.7%	23 326	5.3%	24 607	5.5%
Service charges - electricity revenue	35 348	-4.8%	55 321	56.5%	61 407	11.0%	68 162	11.0%
Service charges - water revenue	9 555	36.1%	10 922	14.3%	11 501	5.3%	12 111	5.3%
Service charges - sanitation revenue	10 810	10.5%	11 855	9.7%	12 483	5.3%	13 145	5.3%
Service charges - refuse revenue	6 110	8.0%	6 610	8.2%	6 960	5.3%	7 329	5.3%
Service charges - other	11 910	87231.3%	12	-99.9%	13	5.3%	13	4.9%
Rental of facilities and equipment	784	-19.4%	757	-3.4%	797	5.3%	836	4.9%
Interest earned - external investments	530	-72.7%	1 550	192.3%	1 632	5.3%	1 712	4.9%
Interest earned - outstanding debtors	1 320	-1.1%	1 650	25.0%	1 737	5.3%	1 823	4.9%
Fines	1 263	-17.1%	1 362	7.8%	1 434	5.3%	1 504	4.9%
Licences and permits	699	-27.7%	670	-4.1%	705	5.3%	740	4.9%
Agency services	1 163	0.4%	1 133	-2.6%	1 193	5.3%	1 252	4.9%
Transfers recognised - operational	24 914	29.9%	30 816	23.7%	26 632	-13.6%	28 770	8.0%
Other revenue	1 052	-29.3%	1 446	37.5%	1 522	5.3%	1 597	4.9%
Gains on disposal of PPE	–	-100.0%	–		–		–	
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>121 309</b>		<b>146 256</b>		<b>151 344</b>		<b>163 600</b>	

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Municipality. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2011/2012 forecast for the year, revenue from rates and services charges totalled R 89.584 million or 73.85 per cent. This increases to R106.872 million, R115.690 million and R125.366 million in the respective financial years of the MTREF. A notable trend is the increase in the total percentage revenue generated from rates and services charges which increases from 73.85 per cent in forecast for 2011/2012 to 76.63 per cent in 2014/15. This growth can be attributed to the increased share that the sale of electricity contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity and the initial decrease in grants and transfers recognised. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Operating grants and transfers totals a forecast amount of R 24.914 million in the 2011/12 financial year; this amount increases in 2012/2013 to R 30.816 million; thereafter decrease. The outer years amounts are R 26.632 million and R 28.770 million. The aforementioned amounts has a direct link to expenditure on operational grants and is only recognised as revenue when the conditions of the transfers made has been met. It might differ from the grants received.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

**Table 4 Operating Transfers and Grant Receipts**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>RECEIPTS:</b>									
<b>Operating Transfers and Grants</b>									
<b>National Government:</b>	11 864	15 476	19 398	19 683	19 683	19 683	22 647	23 211	25 178
Local Government Equitable Share	9 879	12 151	15 267	16 648	16 648	16 648	18 897	20 474	22 158
Finance Management	1 250	2 590	3 000	1 250	1 250	1 250	1 250	1 250	1 450
Municipal Systems Improvement	735	735	750	790	790	790	800	900	950
EPWP Incentive				536	536	536	1 000		
MIG			381	459	459	459	400	587	620
Water Services Operating Subsidy							300		
<b>Provincial Government:</b>	760	1 801	2 533	4 107	4 107	4 107	8 169	3 421	3 592
Housing	760	1 461	2 229	447	447	447	4 757	3 421	3 592
Library		197	300	3 660	3 660	3 660	3 385		
Community Development Workers		96							
EMP Rialton Erf 5269		38							
Structure plan		0	0						
Social plan fund		1	1						
Vegetable project		3	3						
Multi purpose centre		4							
Main roads							27		
<b>Total Operating Transfers and Grants</b>	<b>12 624</b>	<b>17 278</b>	<b>21 931</b>	<b>23 789</b>	<b>23 789</b>	<b>23 789</b>	<b>30 816</b>	<b>26 632</b>	<b>28 770</b>

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increases of Eskom bulk tariffs are far beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity tariffs are largely outside the control of the Municipality. Discounting the impact of these price increases in lower consumer tariffs will erode the Municipality's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity, petrol, diesel, chemicals, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and

tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions

The proposed tariff increases is set at:

- Property rates - 7 %
- Electricity - 10.5 %
- Water - 5 %
- Refuse Removal - 5 %
- Sewerage - 5 %

### **Overall impact of tariff increases on households**

The following table shows the overall expected impact of the tariff increases on income range middle and affordable household, as well as an indigent household receiving free basic services.

**Table 5 – Household bills**

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13 % incr.	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Rand/cent</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>	1										
<b>Rates and services charges:</b>											
Property rates				323.09	345.70	345.70	345.70		369.90	-	-
Electricity: Basic levy										-	-
Electricity: Consumption				1 052.52	1 236.20	1 236.20	1 236.20		1 358.26	-	-
Water: Basic levy				28.45	30.44	30.44	30.44		31.96	-	-
Water: Consumption				167.10	178.77	178.77	178.77		187.71	-	-
Sanitation				136.00	145.52	145.52	145.52		152.80	-	-
Refuse removal				70.10	75.00	75.00	75.00		78.75	-	-
Other										-	-
<b>sub-total</b>		-	-	1 777.26	2 011.63	2 011.63	2 011.63	8.3%	2 179.38	-	-
VAT on Services		-	-	203.58	233.23	233.23	233.23	-	253.33	-	-
<b>Total large household bill:</b>		-	-	1 980.84	2 244.86	2 244.86	2 244.86	8.4%	2 432.71	-	-
<b>% increase/-decrease</b>				-	13.3%	-	-		8.4%	(100.0%)	-
<b>Monthly Account for Household - 'Affordable Range'</b>	2										
<b>Rates and services charges:</b>											
Property rates				228.76	244.76	244.76	244.76		261.90	-	-
Electricity: Basic levy										-	-
Electricity: Consumption				515.52	580.20	580.20	580.20		636.66	-	-
Water: Basic levy				28.45	30.44	30.44	30.44		31.96	-	-
Water: Consumption				129.85	138.92	138.92	138.92		145.87	-	-
Sanitation				136.00	145.52	145.52	145.52		152.80	-	-
Refuse removal				70.10	75.00	75.00	75.00		78.75	-	-
Other										-	-
<b>sub-total</b>		-	-	1 108.68	1 214.84	1 214.84	1 214.84	7.7%	1 307.94	-	-
VAT on Services		-	-	123.19	135.81	135.81	135.81	-	146.45	-	-
<b>Total small household bill:</b>		-	-	1 231.87	1 350.65	1 350.65	1 350.65	7.7%	1 454.39	-	-
<b>% increase/-decrease</b>				-	9.6%	-	-		7.7%	(100.0%)	-
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	3										
<b>Rates and services charges:</b>											
Property rates		-	-	122.63	131.21	131.21	131.21		140.40	-	-
Electricity: Basic levy										-	-
Electricity: Consumption				204.00	216.00	216.00	216.00		246.00	-	-
Water: Basic levy		-	-	-	-	-	-			-	-
Water: Consumption		-	-	92.60	99.07	99.07	99.07		104.02	-	-
Sanitation		-	-	-	-	-	-			-	-
Refuse removal		-	-	-	-	-	-			-	-
Other		-	-	-	-	-	-			-	-
<b>sub-total</b>		-	-	419.23	446.28	446.28	446.28	9.9%	490.42	-	-
VAT on Services		-	-	41.52	44.11	44.11	44.11		49.00	-	-
<b>Total small household bill:</b>		-	-	460.75	490.39	490.39	490.39	10.0%	539.42	-	-
<b>% increase/-decrease</b>				-	6.4%	-	-		10.0%	(100.0%)	-

**Income forgone (Free Basic Services and other rebates)**

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these rebates and free services the households are required to register in terms of the Municipality's Indigent Policy. At this point the setup of the costing system does not provide a system generated split of the types of rebates granted.

The total cost of the social package is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act. The cost of this package for the 2012/2013 amounts to R 10.513 million and represents 9.83 per cent of property rates and service charges recognised as revenue.

### 3.2 Operating Expenditure Framework

The following table is a high level summary of the 2012/2013 budget and MTREF (classified per main type of operating expenditure):

**Table 6 - Summary of operating expenditure by standard classification item**

Description	Prior Year's		Current Year			MTREF		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1	Budget Year +2
	2009/2010	2010/2011	2011/2012	2011/2012	2011/2012	2012/2013	2013/2014	2014/2015
<b>Expenditure By Type</b>								
Employee related costs	34 836	36 548	43 256	43 256	41 845	55 867	59 625	63 638
Remuneration of councillors	2 468	2 474	2 810	2 810	2 696	3 060	3 213	3 374
Debt impairment	8 653	6 836	–	–	7 105	6 263	7 056	6 642
Depreciation & asset impairment	9 507	9 360	10 543	10 543	13 441	19 820	23 390	25 469
Finance charges	2 467	4 656	8 043	8 043	4 718	7 887	16 421	17 922
Bulk purchases	16 673	22 787	25 805	25 805	26 322	32 915	38 181	44 290
Transfers and grants	300	1 250	1 250	1 250	1 467	1 300	1 369	1 436
Other expenditure	24 019	34 128	37 413	37 413	21 819	36 334	35 611	37 504
<b>Total Expenditure</b>	<b>98 922</b>	<b>118 037</b>	<b>129 119</b>	<b>129 119</b>	<b>119 412</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>

The budgeted allocation for employee related costs for the 2011/12 financial year totals R 43.256 million, which equals 33.5 per cent of the total operating expenditure. This percentage increases to 34.18 per cent on the budget for 2012/2013 and thereafter in the outer years the trend is to move towards the 30 per cent mark. Based on the guidelines provided by National treasury, salary increases have been factored into this budget at a percentage increase of 5 per cent for the 2012/13 financial year. An annual increase of 5 per cent has been included in the two outer years of the MTREF.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget plus an increase of 5 per cent.

The provision of debt impairment was determined based on an annual collection rate of 95 per cent. The original budget does not allow for any debt impairment charges in the forecast it is estimated that it will equate to R 7.105 million. For the 2012/13 financial year this amount is R6.263 million and escalates to R 7.056 million and then decreases to R 6.642 million due to an improved collection rate. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

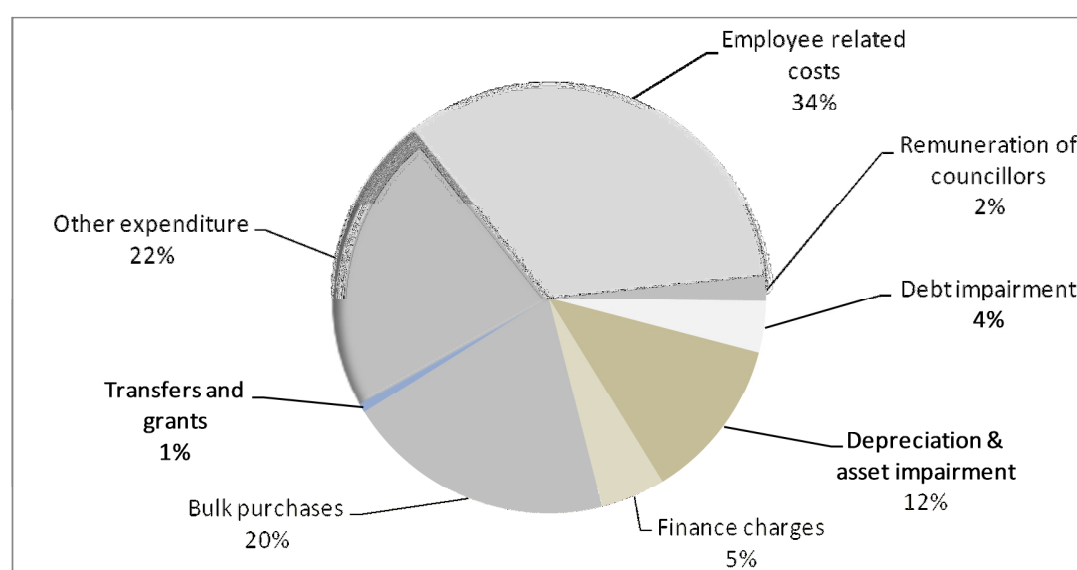
Provision for depreciation and asset impairment has been informed by the asset register and proposed capital budget. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R19.820 million for the 2012/13 financial and equates to 12.13 per cent of the total operating expenditure.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 4.83 per cent (R7.887 million) of operating expenditure excluding annual redemption for 2012/13 and increases to R16.421 million by 2013/14. This is directly linked to the proposed capital budget that is unaffordable. As previously noted, the Municipality has reached its prudential limits for borrowing. As a matter of fact with the new borrowing of R 40 million plus this year the capital budget is not affordable at all.

Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses. Bulk purchases make up 20.14 per cent (R32.915 million) of operating expenditure for the 2012/2013 financial year.

Other expenditure comprises of various line items relating to the daily operations of the municipality; as example the operational expenditure on grants and subsidies, repairs and maintenance and other services. Growth on line items other than those linked to grant expenditure has been limited. This type of expenditure represents 22.23 per cent of the operational expenditure and is curbed at 19.26 and 18.73 per cent for the two outer years. Further details relating to other expenditure can be seen in Table SA1.

The following table gives a breakdown of the main expenditure categories for the 2012/13 financial year.



**Figure 1 Main operational expenditure categories for the 2012/13 financial year**

### Repairs and maintenance

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. At current the Municipality cannot report on the outcome of the different cost drivers combined to Repairs

and maintenance. The table below provides a breakdown of the repairs and maintenance in relation to asset class and reflects only purchase of materials and some contracted services.

:

**Table 7 - Repairs and maintenance per asset class**

Description	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Repairs and Maintenance by Asset Class</b>								
<i>Infrastructure - Road transport</i>	3 479	3 887	2 043	2 043	1 938	2 422	2 550	2 675
<i>Infrastructure - Electricity</i>	1 347	1 520	1 387	1 387	874	1 280	1 348	1 414
<i>Infrastructure - Water</i>	585	533	–	–	620	550	579	608
<i>Infrastructure - Sanitation</i>	456	539	–	–	552	510	537	563
<i>Infrastructure - Other</i>	53	30	–	–	27	31	33	34
Infrastructure	5 920	6 510	3 430	3 430	4 010	4 792	5 046	5 294
Community	893	1 098	205	205	951	1 488	1 567	1 644
Heritage assets	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–
Other assets	5 609	7 256	11 014	11 014	5 132	7 314	6 648	6 974
	12 422	14 864	14 649	14 649	10 094	13 594	13 262	13 911

For the 2012/13 financial year, 35.2 per cent or R 4.792 million of total repairs and maintenance will be spent on infrastructure assets. Road infrastructure has received a significant proportion of this allocation totalling 50.54 per cent (R 2.422 million), followed by electricity infrastructure at 26.7 per cent (R 1.280 million). Community assets have been allocated R1.488 million of total repairs and maintenance equating to 10.9 per cent.



### 3.3 Capital expenditure

The table below provides a breakdown of budgeted capital expenditure by vote.

**Table 8 - Capital budget per vote**

Vote Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital expenditure - Vote</b>									
Vote 1 - MUNICIPAL MANAGER	649	1 802	1 448	920	920	920	–	–	–
Vote 2 - CORPORATE SERVICES	142	7 174	5 764	3 664	3 664	3 664	3 000	2 500	–
Vote 3 - FINANCE SERVICE	1 806	1 175	944	600	600	600	500	–	–
Vote 4 - ENGINEERS SERVICE	586	103 055	82 802	52 625	52 625	58 863	92 734	54 999	24 957
Vote 5 - COMMUNITY SERVICES	3 966	14 708	11 818	7 511	7 511	7 511	6 514	7 331	8 676
<b>TOTAL</b>	<b>7 148</b>	<b>127 915</b>	<b>102 776</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>

The table below provides a breakdown of budgeted capital expenditure per asset class.

**Table 9 - Capital budget per asset class**

Vote Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital expenditure by Asset Class</b>									
<i>Infrastructure - Road transport</i>	2 539	4 630	3 720	9 910	9 910	15 182	29 443	2 184	570
<i>Infrastructure - Electricity</i>	6 563	11 968	9 616	7 185	7 185	8 150	21 100	13 600	13 850
<i>Infrastructure - Water</i>	31 316	57 109	45 885	24 741	24 741	24 741	33 816	26 500	5 791
<i>Infrastructure - Sanitation</i>	7 930	14 461	11 619	6 265	6 265	6 265	1 980	9 215	1 246
<i>Infrastructure - Other</i>	519	946	760	410	410	410	410	–	–
Infrastructure	48 867	89 115	71 601	48 510	48 510	54 748	86 749	51 499	21 457
Community	8 996	16 405	13 181	7 107	7 107	7 107	4 840	4 116	8 676
Heritage assets	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Other assets	12 280	22 395	17 993	9 702	9 702	9 702	11 159	9 215	3 500
<b>TOTAL</b>	<b>70 143</b>	<b>127 915</b>	<b>102 776</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>

For 2012/13 an amount of R 86.749 million has been appropriated for the development of infrastructure which represents 84.4 per cent of the total capital budget. In the outer years this amount totals R 51.499 million, 79.4 per cent and R 21.457 million, 63.7 per cent respectively

for each of the financial years. Water infrastructure receives the highest allocation of R 33.816 million in 2012/13 which equates to 31.3 per cent.

New assets represent 63.9 per cent or R 68.370 million of the total capital budget whilst renewal assets equates to 32.1 per cent or R 34.378 million.

Further detail relating to asset classes and proposed capital expenditure is contained in Table A9 (Asset Management) whilst Tables SA34a, SA34b, SA34c, SA34d provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal, operational repairs and maintenance and depreciation charges by asset class.

The table below provides a breakdown of budgeted capital expenditure by funding source.

Vote Description	Prior year's		Current Year			MTREF		
R thousand	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1	Budget Year +2
<b>Funded by:</b>								
National Government	24 910	61 215	12 538	12 538	18 776	24 325	11 149	11 793
Provincial Government	–	–	6 062	6 062	6 062	2 039	1 466	1 540
District Municipality	–	–	–	–	–	–	–	–
Other transfers and grants	–	–	–	–	–	–	–	–
<b>Transfers recognised - capital</b>	<b>24 910</b>	<b>61 215</b>	<b>18 600</b>	<b>18 600</b>	<b>24 838</b>	<b>26 364</b>	<b>12 615</b>	<b>13 333</b>
<b>Public contributions &amp; donations</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Borrowing</b>	<b>27 193</b>	<b>19 084</b>	<b>44 937</b>	<b>44 937</b>	<b>44 937</b>	<b>75 234</b>	<b>52 215</b>	<b>20 300</b>
<b>Internally generated funds</b>	<b>75 811</b>	<b>22 476</b>	<b>1 782</b>	<b>1 782</b>	<b>1 782</b>	<b>1 150</b>	<b>–</b>	<b>–</b>
<b>Total Capital Funding</b>	<b>127 915</b>	<b>102 776</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>

The concern as already mentioned is the sustainability of the new borrowings.

A complete list of all the projects is contained in Table SA36.

Section 4 presents the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2012/13 budget and MTREF as tabled to Council. Each table is accompanied by *explanatory notes* on the facing page.

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	15 815	15 443	17 195	19 744	19 744	15 852	22 152	23 326	24 607
Service charges	44 612	49 296	59 594	67 340	67 340	73 732	84 720	92 364	100 759
Investment revenue	2 320	1 220	1 942	1 800	1 800	530	1 550	1 632	1 712
Transfers recognised - operational	12 916	16 527	19 184	19 701	19 701	24 914	30 816	26 632	28 770
Other own revenue	12 877	8 592	7 627	11 393	11 393	6 281	7 018	7 390	7 752
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>88 539</b>	<b>91 079</b>	<b>105 541</b>	<b>119 977</b>	<b>119 977</b>	<b>121 309</b>	<b>146 256</b>	<b>151 344</b>	<b>163 600</b>
Employee costs	30 005	34 836	36 548	43 256	43 256	41 845	55 867	59 625	63 638
Remuneration of councillors	2 332	2 468	2 474	2 810	2 810	2 696	3 060	3 213	3 374
Depreciation & asset impairment	7 725	9 507	9 360	10 543	10 543	13 441	19 820	23 390	25 469
Finance charges	2 789	2 467	4 656	8 043	8 043	4 718	7 887	16 421	17 922
Materials and bulk purchases	13 670	16 673	22 787	25 805	25 805	26 322	32 915	38 181	44 290
Transfers and grants	-	300	1 250	1 250	1 250	1 467	1 300	1 369	1 436
Other expenditure	39 511	32 672	40 963	37 413	37 413	28 924	42 597	42 666	44 146
<b>Total Expenditure</b>	<b>96 031</b>	<b>98 922</b>	<b>118 037</b>	<b>129 119</b>	<b>129 119</b>	<b>119 412</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>
<b>Surplus/(Deficit)</b>	<b>(7 492)</b>	<b>(7 843)</b>	<b>(12 495)</b>	<b>(9 142)</b>	<b>(9 142)</b>	<b>1 897</b>	<b>(17 190)</b>	<b>(33 522)</b>	<b>(36 675)</b>
Transfers recognised - capital	14 032	13 011	36 627	20 964	20 964	24 838	26 364	12 615	13 334
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>70 143</b>	127 915	102 776	65 319	65 319	71 557	102 748	64 830	33 633
Transfers recognised - capital	<b>8 258</b>	24 910	61 215	18 600	18 600	24 838	26 364	12 615	13 333
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	<b>15 030</b>	27 193	19 084	44 937	44 937	44 937	75 234	52 215	20 300
Internally generated funds	<b>46 855</b>	75 811	22 476	1 782	1 782	1 782	1 150	-	-
<b>Total sources of capital funds</b>	<b>70 143</b>	127 915	102 776	65 319	65 319	71 557	102 748	64 830	33 633
<b>Financial position</b>									
Total current assets	<b>37 271</b>	51 667	36 034	16 815	16 815	38 746	35 277	20 611	20 680
Total non current assets	<b>93 531</b>	117 281	147 017	225 094	225 094	205 133	288 060	329 501	337 664
Total current liabilities	<b>26 445</b>	61 413	29 300	34 091	34 091	21 877	22 392	24 468	43 743
Total non current liabilities	<b>24 294</b>	23 678	45 803	62 127	62 127	87 320	157 090	202 695	214 993
Community wealth/Equity	<b>80 064</b>	83 856	107 947	145 691	145 691	134 682	143 856	122 949	99 608
<b>Cash flows</b>									
Net cash from (used) operating	<b>26</b>								

### Explanatory notes to Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget.  
The Budget Summary provides the key information in this regard:
  - a. The operating surplus/deficit (after Total Expenditure) is suppose to be positive over the MTREF; **this is not the case.**
  - b. Capital expenditure is balanced by capital funding sources, of which
    - i. Transfers recognised is reflected on the Financial Performance Budget;
    - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
    - iii. Internally generated funds are suppose to be financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years; **this is not the case.** The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The municipality's cash flow should remain positive; **this is not the case.** The cash flow is **worsening and is indicating that there is not the necessary cash resources** are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was not paying much attention to managing this aspect of its finances, and consequently many of its obligations was not cash-backed. This practice is improving for 2012/2013 but deteriorate tremendous in the outer years.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase..

**Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

Standard Classification Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue - Standard</b>									
<i><b>Governance and administration</b></i>	<b>26 962</b>	<b>27 523</b>	<b>31 186</b>	<b>45 755</b>	<b>45 755</b>	<b>36 908</b>	<b>47 063</b>	<b>50 125</b>	<b>53 544</b>
Executive and council	17 433	19 699	23 668	36 611	36 611	32 516	41 063	43 814	46 780
Budget and treasury office	8 072	7 302	7 032	8 067	8 067	4 008	5 531	5 815	6 245
Corporate services	1 457	522	486	1 077	1 077	384	470	495	519
<i><b>Community and public safety</b></i>	<b>1 405</b>	<b>1 419</b>	<b>1 536</b>	<b>785</b>	<b>785</b>	<b>12 193</b>	<b>11 000</b>	<b>5 751</b>	<b>6 038</b>
Community and social services	509	1 387	1 534	493	493	12 192	11 000	5 750	6 038
Sport and recreation	655	3	3	290	290	0	1	1	1
Public safety	241	30	0	2	2	0	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>	<b>11 959</b>	<b>8 666</b>	<b>33 846</b>	<b>25 124</b>	<b>25 124</b>	<b>23 360</b>	<b>29 443</b>	<b>15 623</b>	<b>16 491</b>
Planning and development	853	221	153	20 506	20 506	126	85	90	94
Road transport	11 106	8 445	33 693	4 618	4 618	23 234	29 358	15 533	16 397
Environmental protection	-	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>62 234</b>	<b>66 482</b>	<b>75 599</b>	<b>69 277</b>	<b>69 277</b>	<b>73 686</b>	<b>85 113</b>	<b>92 461</b>	<b>100 861</b>
Electricity	26 559	31 177	41 079	48 018	48 018	47 112	55 298	61 382	68 136
Water	14 374	13 680	12 139	8 041	8 041	9 642	11 235	11 515	12 125
Waste water management	16 590	16 575	16 723	8 448	8 448	10 823	11 969	12 603	13 270
Waste management	4 710	5 050	5 659	4 770	4 770	6 110	6 610	6 961	7 330
<i><b>Other</b></i>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenue - Standard</b>	<b>102 572</b>	<b>104 091</b>	<b>142 168</b>	<b>140 941</b>	<b>140 941</b>	<b>146 147</b>	<b>172 619</b>	<b>163 959</b>	<b>176 934</b>
<b>Expenditure - Standard</b>									
<i><b>Governance and administration</b></i>	<b>27 994</b>	<b>29 693</b>	<b>33 493</b>	<b>38 929</b>	<b>38 929</b>	<b>35 404</b>	<b>42 306</b>	<b>53 777</b>	<b>57 404</b>
Executive and council	9 590	8 395	9 924	17 136	17 136	14 845	19 996	29 236	31 468
Budget and treasury office	10 694	16 096	20 021	13 113	13 113	16 877	16 256	18 059	19 089
Corporate services	7 710	5 202	3 547	8 681	8 681	3 683	6 053	6 482	6 847
<i><b>Community and public safety</b></i>	<b>8 216</b>	<b>7 485</b>	<b>13 297</b>	<b>11 652</b>	<b>11 652</b>	<b>13 091</b>	<b>21 374</b>	<b>21 347</b>	<b>23 035</b>
Community and social services	2 448	6 316	11 919	4 211	4 211	12 046	19 522	19 220	20 393
Sport and recreation	4 815	220	160	6 165	6 165	198	239	247	509
Public safety	947	948	1 218	1 276	1 276	847	1 613	1 880	2 133
Housing	-	-	-	-	-	-	-	-	-
Health	6	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>	<b>15 545</b>	<b>18 782</b>	<b>21 408</b>	<b>21 960</b>	<b>21 960</b>	<b>18 335</b>	<b>27 110</b>	<b>27 741</b>	<b>29 293</b>
Planning and development	7 689	792	846	9 228	9 228	884	1 595	1 697	1 806
Road transport	7 856	17 989	20 562	12 731	12 731	17 452	25 515	26 044	27 487
Environmental protection	-	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>43 433</b>	<b>42 250</b>	<b>48 731</b>	<b>55 621</b>	<b>55 621</b>	<b>51 313</b>	<b>71 656</b>	<b>80 947</b>	<b>89 438</b>
Electricity	23 396	24 367	31 808	34 883	34 883	33 819	43 518	49 745	56 818
Water	8 616	7 488	7 521	8 770	8 770	7 385	9 966	10 425	11 106
Waste water management	6 993	6 441	5 345	7 608	7 608	6 410	12 793	14 977	15 447
Waste management	4 429	3 954	4 057	4 360	4 360	3 699	5 379	5 801	6 067
<i><b>Other</b></i>	<b>843</b>	<b>712</b>	<b>1 108</b>	<b>958</b>	<b>958</b>	<b>1 269</b>	<b>1 000</b>	<b>1 053</b>	<b>1 105</b>
<b>Total Expenditure - Standard</b>	<b>96 031</b>	<b>98 922</b>	<b>118 037</b>	<b>129 119</b>	<b>129 119</b>	<b>119 412</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>
<b>Surplus/(Deficit) for the year</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>

**Explanatory notes to Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water and Waste management functions, but not the Waste water management function.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under the Executive and Council.

**Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue by Vote</b>									
Vote 1 - MUNICIPAL MANAGER	323	232	152	371	371	151	165	174	182
Vote 2 - CORPORATE SERVICES	18 464	20 346	24 304	37 658	37 658	33 022	41 618	44 399	47 393
Vote 3 - FINANCE SERVICE	8 158	7 302	7 032	8 165	8 165	4 008	5 531	5 815	6 245
Vote 4 - ENGINEERS SERVICE	63 895	65 473	99 662	84 663	84 663	87 393	104 409	97 399	106 116
Vote 5 - COMMUNITY SERVICES	11 732	10 738	11 018	10 084	10 084	21 573	20 897	16 172	16 998
<b>Total Revenue by Vote</b>	<b>102 572</b>	<b>104 091</b>	<b>142 168</b>	<b>140 941</b>	<b>140 941</b>	<b>146 147</b>	<b>172 619</b>	<b>163 959</b>	<b>176 934</b>
<b>Expenditure by Vote to be appropriated</b>									
Vote 1 - MUNICIPAL MANAGER	2 854	3 029	3 819	5 910	5 910	5 165	7 159	7 592	8 040
Vote 2 - CORPORATE SERVICES	12 175	10 994	11 513	18 364	18 364	15 300	21 296	30 681	32 984
Vote 3 - FINANCE SERVICE	10 939	16 096	20 021	13 504	13 504	16 877	16 256	18 059	19 089
Vote 4 - ENGINEERS SERVICE	52 812	53 808	62 412	67 782	67 782	61 612	88 495	97 827	107 419
Vote 5 - COMMUNITY SERVICES	17 252	14 994	20 272	23 559	23 559	20 459	30 240	30 708	32 744
<b>Total Expenditure by Vote</b>	<b>96 031</b>	<b>98 922</b>	<b>118 037</b>	<b>129 119</b>	<b>129 119</b>	<b>119 412</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>
<b>Surplus/(Deficit) for the year</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>

**Explanatory notes to Table A3 - Budgeted Financial Performance (revenue and expenditure by vote)**

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Municipality. This means it is possible to present the operating surplus or deficit of a vote.
2. It is the level that the Council will approve the budget in terms of Sect 24(2)(c)(iii).

**Table A4 - Budgeted Financial Performance (revenue and expenditure)**

Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>										
Property rates	15 815	15 443	17 195	19 744	19 744	15 852	19 744	22 152	23 326	24 607
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	23 713	28 551	37 120	45 636	45 636	35 348	47 129	55 321	61 407	68 162
Service charges - water revenue	7 920	7 232	7 023	7 866	7 866	9 555	7 933	10 922	11 501	12 111
Service charges - sanitation revenue	7 863	8 420	9 779	8 269	8 269	10 810	8 269	11 855	12 483	13 145
Service charges - refuse revenue	4 446	5 050	5 659	4 770	4 770	6 110	4 770	6 610	6 960	7 329
Service charges - other	669	44	14	799	799	11 910	-	12	13	13
Rental of facilities and equipment	1 054	777	972	640	640	784	640	757	797	836
Interest earned - external investments	2 320	1 220	1 942	1 800	1 800	530	1 800	1 550	1 632	1 712
Interest earned - outstanding debtors	1 777	2 018	1 335	1 761	1 761	1 320	1 761	1 650	1 737	1 823
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines	3 540	1 853	1 523	1 714	1 714	1 263	1 714	1 362	1 434	1 504
Licences and permits	1 014	983	966	1 121	1 121	699	1 121	670	705	740
Agency services	714	1 308	1 159	1 300	1 300	1 163	1 300	1 133	1 193	1 252
Transfers recognised - operational	12 916	16 527	19 184	19 701	19 701	24 914	19 701	30 816	26 632	28 770
Other revenue	4 723	1 654	1 487	4 857	4 857	1 052	1 852	1 446	1 522	1 597
Gains on disposal of PPE	55	-	184	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>88 539</b>	<b>91 079</b>	<b>105 541</b>	<b>119 977</b>	<b>119 977</b>	<b>121 309</b>	<b>117 734</b>	<b>146 256</b>	<b>151 344</b>	<b>163 600</b>
<b>Expenditure By Type</b>										
Employee related costs	30 005	34 836	36 548	43 256	43 256	41 845	41 845	55 867	59 625	63 638
Remuneration of councillors	2 332	2 468	2 474	2 810	2 810	2 696	2 810	3 060	3 213	3 374
Debt impairment	11 907	8 653	6 836	-	-	7 105	-	6 263	7 056	6 642
Depreciation & asset impairment	7 725	9 507	9 360	10 543	10 543	13 441	13 441	19 820	23 390	25 469
Finance charges	2 789	2 467	4 656	8 043	8 043	4 718	8 043	7 887	16 421	17 922
Bulk purchases	13 670	16 673	22 787	25 805	25 805	26 322	26 322	32 915	38 181	44 290
Other materials	-	-	-	-	-	-	-	-	-	-
Contracted services	-	-	-	-	-	-	-	-	-	-
Transfers and grants	-	300	1 250	1 250	1 250	1 467	1 250	1 300	1 369	1 436
Other expenditure	27 604	24 019	34 128	37 413	37 413	21 819	37 413	36 334	35 611	37 504
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>96 031</b>	<b>98 922</b>	<b>118 037</b>	<b>129 119</b>	<b>129 119</b>	<b>119 412</b>	<b>131 123</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>
<b>Surplus/(Deficit)</b>	<b>(7 492)</b>	<b>(7 843)</b>	<b>(12 495)</b>	<b>(9 142)</b>	<b>(9 142)</b>	<b>1 897</b>	<b>(13 389)</b>	<b>(17 190)</b>	<b>(33 522)</b>	<b>(36 675)</b>
Transfers recognised - capital	14 032	13 011	36 627	20 964	20 964	24 838	20 964	26 364	12 615	13 334
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>7 575</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
Taxation	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>7 575</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>7 575</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>6 540</b>	<b>5 168</b>	<b>24 131</b>	<b>11 822</b>	<b>11 822</b>	<b>26 735</b>	<b>7 575</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>



**Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)**

1. Total revenue is R 146.256 million in 2012/13 and escalates to R163.600 million by 2014/15. This represents a year-on-year increase of 3.5 per cent for the 2013/14 financial year and 8.1 per cent for the 2014/15 financial year.
2. Revenue to be generated from property rates is R 22.152 million in the 2012/13 financial year and increases to R24.607 million by 2014/15 which represents 15.04 per cent of the operating revenue base of the Municipality and therefore remains a significant funding source for the municipality. It remains relatively constant over the medium-term and tariff increases have been factored in at 7 per cent, 5.3 per cent for each of the respective financial years of the MTREF.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totalling R 84.720 million for the 2012/13 financial year and increasing to R100.759 million by 2014/15. For the 2012/13 financial year services charges amount to 57.9 per cent of the total revenue base and grows by 3.7 per cent per annum over the medium-term. This growth can mainly be attributed to the increase in the bulk prices of electricity and a initial decrease in transfers recognised.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that the transfers recognise fluctuates due to the nature of expenses on the provincial housing grant.
5. More detail regarding the employee related cost and the remuneration of Councillors is provided in Section 12 of this report.
6. More emphasis will be placed on the Debt impairment; depreciation charges and the Finance charges in Section 10 – Budget Funding this report.
7. Bulk purchases have significantly increased over the 2008/2009 to 2014/15 period escalating from R13.670 million to R 44.290 million. These increases can be directly attributed to the substantial increase in the cost of bulk electricity from Eskom.
8. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational efficiencies will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

**Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

Vote Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital expenditure - Vote</b>										
<b>Multi-year expenditure to be appropriated</b>										
Vote 1 - MUNICIPAL MANAGER	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES	-	-	-	-	-	-	-	-	-	-
Vote 3 - FINANCE SERVICE	-	-	-	-	-	-	-	-	-	-
Vote 4 - ENGINEERS SERVICE	-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>										
Vote 1 - MUNICIPAL MANAGER	366	474	552	920	920	920	920	-	-	-
Vote 2 - CORPORATE SERVICES	1 456	1 889	2 197	3 664	3 664	3 664	3 664	3 000	2 500	-
Vote 3 - FINANCE SERVICE	238	309	360	600	600	600	600	500	-	-
Vote 4 - ENGINEERS SERVICE	20 913	27 136	31 553	52 625	52 625	58 863	52 625	92 734	54 999	24 957
Vote 5 - COMMUNITY SERVICES	2 985	3 873	4 503	7 511	7 511	7 511	7 511	6 514	7 331	8 676
<b>Capital single-year expenditure sub-total</b>	<b>25 958</b>	<b>33 682</b>	<b>39 165</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>65 319</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>
<b>Total Capital Expenditure - Vote</b>	<b>25 958</b>	<b>33 682</b>	<b>39 165</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>65 319</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>
<b>Capital Expenditure - Standard</b>										
<b>Governance and administration</b>	<b>2 060</b>	<b>2 673</b>	<b>3 108</b>	<b>5 184</b>	<b>5 184</b>	<b>5 184</b>	<b>5 184</b>	<b>3 500</b>	<b>2 500</b>	<b>-</b>
Executive and council	366	474	552	920	920	920	920	-	-	-
Budget and treasury office	238	309	360	600	600	600	600	500	-	-
Corporate services	1 456	1 889	2 197	3 664	3 664	3 664	3 664	3 000	2 500	-
<b>Community and public safety</b>	<b>3 026</b>	<b>3 926</b>	<b>4 565</b>	<b>7 614</b>	<b>7 614</b>	<b>7 614</b>	<b>7 614</b>	<b>7 463</b>	<b>6 481</b>	<b>9 676</b>
Community and social services	2 505	3 251	3 780	6 304	6 304	6 304	6 304	4 593	4 481	3 590
Sport and recreation	262	340	396	660	660	660	660	870	-	5 086
Public safety	258	335	390	650	650	650	650	2 000	2 000	1 000
Housing	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	<b>3 924</b>	<b>5 092</b>	<b>5 920</b>	<b>9 874</b>	<b>9 874</b>	<b>15 147</b>	<b>9 874</b>	<b>31 262</b>	<b>4 884</b>	<b>2 000</b>
Planning and development	-	-	-	-	-	-	-	-	-	-
Road transport	3 924	5 092	5 920	9 874	9 874	15 147	9 874	31 262	4 884	2 000
Environmental protection	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>16 948</b>	<b>21 991</b>	<b>25 571</b>	<b>42 648</b>	<b>42 648</b>	<b>43 613</b>	<b>42 648</b>	<b>60 523</b>	<b>50 965</b>	<b>21 957</b>
Electricity	3 217	4 174	4 854	8 095	8 095	9 060	8 095	21 600	13 100	14 350
Water	3 239	4 203	4 887	8 151	8 151	8 151	8 151	3 646	500	5 641
Waste water management	10 279	13 338	15 509	25 866	25 866	25 866	25 866	34 730	35 215	1 966
Waste management	213	276	321	535	535	535	535	547	2 150	-
<b>Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Standard</b>	<b>25 958</b>	<b>33 682</b>	<b>39 165</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>65 319</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>
<b>Funded by:</b>										
National Government	13 729	13 720	34 703	12 538	12 538	18 776	12 538	24 325	11 149	11 793
Provincial Government	-	-	-	6 062	6 062	6 062	6 062	2 039	1 466	1 540
District Municipality	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>13 729</b>	<b>13 720</b>	<b>34 703</b>	<b>18 600</b>	<b>18 600</b>	<b>24 838</b>	<b>18 600</b>	<b>26 364</b>	<b>12 615</b>	<b>13 333</b>
<b>Public contributions &amp; donations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Borrowing</b>	<b>2 011</b>	<b>-</b>	<b>4 462</b>	<b>44 937</b>	<b>44 937</b>	<b>44 937</b>	<b>44 937</b>	<b>75 234</b>	<b>52 215</b>	<b>20 300</b>
<b>Internally generated funds</b>	<b>10 217</b>	<b>19 961</b>	<b>0</b>	<b>1 782</b>	<b>1 782</b>	<b>1 782</b>	<b>1 782</b>	<b>1 150</b>	<b>-</b>	<b>-</b>
<b>Total Capital Funding</b>	<b>25 958</b>	<b>33 682</b>	<b>39 165</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>65 319</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>

**Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. At present no reliable information is available to make the distinction therefore all capital is listed as single year appropriations.
3. Unlike multi-year capital appropriations which normally would result in work-in-progress at the end of a financial year, single-year appropriations relates to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the inputs of departments and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
4. The capital program is funded from new borrowings and government grants and transfers, and internally generated funds from current year surpluses. As mentioned previously the funding source of new Borrowings is suspect. For 2012/2013, capital transfers totals R26.364 million (25.6 per cent) and decrease in the 2013/2014 to R12.615 million. This is mainly to the once-off RBIG allocation of R 11.6 million in 2012/2013. The outer year the transfers escalate to R 13.333 million. Borrowing has not yet been secured; the budget however includes new borrowing for 2012/2013 at R 75.234 million that decreases to R 20.3 million in 2014/2015 and total with a amount of R 144.749 million for the MTREF. This is definitely unsustainable. Even the internally generated funding totaling R1.15 million for 2012/2013 is unsustainable with the new borrowings at the level as included in the proposed budget.

**Table A6 - Budgeted Financial Position**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>ASSETS</b>									
<b>Current assets</b>									
Cash	2	1 993	2 032	-	-	18 265	14 734	2	2
Call investment deposits	20 190	35 886	13 579	-	-	-	-	-	-
Consumer debtors	4 592	6 226	8 194	16 338	16 338	8 194	8 194	8 194	8 194
Other debtors	12 215	7 015	11 187	-	-	11 187	11 187	11 187	11 187
Current portion of long-term receivables	66	60	65	-	-	65	65	65	65
Inventory	206	488	976	478	478	1 034	1 096	1 162	1 232
<b>Total current assets</b>	<b>37 271</b>	<b>51 667</b>	<b>36 034</b>	<b>16 815</b>	<b>16 815</b>	<b>38 746</b>	<b>35 277</b>	<b>20 611</b>	<b>20 680</b>
<b>Non current assets</b>									
Long-term receivables	706	644	575	700	700	575	575	575	575
Investments	-	-	-	-	-	-	-	-	-
Investment property	2 509	2 509	2 509	2 509	2 509	2 354	2 196	2 041	1 886
Investment in Associate	-	-	-	-	-	-	-	-	-
Property, plant and equipment	90 256	113 450	143 403	221 403	221 403	201 706	284 544	326 191	334 560
Agricultural	-	-	-	-	-	-	-	-	-
Biological	-	-	-	-	-	-	-	-	-
Intangible	60	678	530	482	482	497	745	694	643
Other non-current assets	-	-	-	-	-	-	-	-	-
<b>Total non current assets</b>	<b>93 531</b>	<b>117 281</b>	<b>147 017</b>	<b>225 094</b>	<b>225 094</b>	<b>205 133</b>	<b>288 060</b>	<b>329 501</b>	<b>337 664</b>
<b>TOTAL ASSETS</b>	<b>130 802</b>	<b>168 948</b>	<b>183 051</b>	<b>241 909</b>	<b>241 909</b>	<b>243 879</b>	<b>323 338</b>	<b>350 112</b>	<b>358 345</b>
<b>LIABILITIES</b>									
<b>Current liabilities</b>									
Bank overdraft	1 016	-	-	5 561	5 561	-	-	811	18 566
Borrowing	1 732	1 277	1 481	6 120	6 120	3 174	5 613	6 796	8 229
Consumer deposits	913	945	1 014	1 021	1 021	1 085	1 161	1 243	1 330
Trade and other payables	20 506	56 294	23 696	20 480	20 480	14 510	12 510	12 510	12 510
Provisions	2 277	2 896	3 108	908	908	3 108	3 108	3 108	3 108
<b>Total current liabilities</b>	<b>26 445</b>	<b>61 413</b>	<b>29 300</b>	<b>34 091</b>	<b>34 091</b>	<b>21 877</b>	<b>22 392</b>	<b>24 468</b>	<b>43 743</b>
<b>Non current liabilities</b>									
Borrowing	17 619	16 342	37 248	54 649	54 649	78 589	148 210	193 629	205 700
Provisions	6 675	7 336	8 556	7 478	7 478	8 730	8 879	9 066	9 293
<b>Total non current liabilities</b>	<b>24 294</b>	<b>23 678</b>	<b>45 803</b>	<b>62 127</b>	<b>62 127</b>	<b>87 320</b>	<b>157 090</b>	<b>202 695</b>	<b>214 993</b>
<b>TOTAL LIABILITIES</b>	<b>50 739</b>	<b>85 091</b>	<b>75 103</b>	<b>96 218</b>	<b>96 218</b>	<b>109 197</b>	<b>179 482</b>	<b>227 163</b>	<b>258 737</b>
<b>NET ASSETS</b>	<b>80 064</b>	<b>83 856</b>	<b>107 947</b>	<b>145 691</b>	<b>145 691</b>	<b>134 682</b>	<b>143 856</b>	<b>122 949</b>	<b>99 608</b>
<b>COMMUNITY WEALTH/EQUITY</b>									
Accumulated Surplus/(Deficit)	68 912	79 927	103 933	141 746	141 746	130 667	139 841	118 934	95 593
Reserves	11 152	3 930	4 015	3 945	3 945	4 015	4 015	4 015	4 015
Minorities' interests	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>80 064</b>	<b>83 856</b>	<b>107 947</b>	<b>145 691</b>	<b>145 691</b>	<b>134 682</b>	<b>143 856</b>	<b>122 949</b>	<b>99 608</b>

**Explanatory notes to Table A6 - Budgeted Financial Position**

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table A6 is supported by an extensive table of notes (Table SA3) providing a detailed analysis of the major components of a number of items, including:
  - Call investments deposits;
  - Consumer debtors;
  - Property, plant and equipment;
  - Trade and other payables;
  - Provisions non-current;
  - Changes in net assets; and
  - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

**Table A7 - Budgeted Cash Flow Statement**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Ratepayers and other	95 526	69 039	76 652	94 650	94 650	88 761	107 627	116 024	126 476
Government - operating	–	18 536	21 390	19 701	19 701	23 789	30 816	26 632	28 770
Government - capital	–	16 963	34 703	20 964	20 964	16 775	24 364	12 615	13 333
Interest	4 097	3 427	3 472	3 561	3 561	530	1 550	1 632	1 712
Dividends	–	–	–	–	–	–	–	–	–
<b>Payments</b>									
Suppliers and employees	(70 397)	(52 381)	(134 841)	(108 292)	(108 292)	(92 565)	(128 089)	(136 510)	(148 647)
Finance charges	(2 789)	(2 467)	(4 656)	(8 043)	(8 043)	(4 718)	(7 887)	(16 421)	(17 922)
Transfers and Grants	–	(300)	(1 250)	(1 250)	(1 250)	(1 467)	(1 300)	(1 369)	(1 436)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>26 438</b>	<b>52 818</b>	<b>(4 529)</b>	<b>21 290</b>	<b>21 290</b>	<b>31 106</b>	<b>27 081</b>	<b>2 603</b>	<b>2 286</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	55	–	184	–	–	–	–	–	–
Decrease (increase) in non-current debtors	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables	61	68	64	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–
<b>Payments</b>									
Capital assets	(25 956)	(33 682)	(39 165)	(65 319)	(65 319)	(71 557)	(102 748)	(64 830)	(33 633)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(25 840)</b>	<b>(33 614)</b>	<b>(38 917)</b>	<b>(65 319)</b>	<b>(65 319)</b>	<b>(71 557)</b>	<b>(102 748)</b>	<b>(64 830)</b>	<b>(33 633)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	2 017	2 017	22 781	19 959	19 959	44 937	75 234	52 215	20 300
Increase (decrease) in consumer deposits	59	32	69	71	71	71	76	81	87
<b>Payments</b>									
Repayment of borrowing	(1 858)	(3 750)	(1 671)	(5 600)	(5 600)	(1 903)	(3 174)	(5 613)	(6 796)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>218</b>	<b>(1 700)</b>	<b>21 179</b>	<b>14 430</b>	<b>14 430</b>	<b>43 105</b>	<b>72 136</b>	<b>46 684</b>	<b>13 591</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>816</b>	<b>17 504</b>	<b>(22 267)</b>	<b>(29 599)</b>	<b>(29 599)</b>	<b>2 654</b>	<b>(3 531)</b>	<b>(15 543)</b>	<b>(17 755)</b>
Cash/cash equivalents at the year begin:	19 559	20 375	37 879	24 038	24 038	15 611	18 265	14 734	(809)
Cash/cash equivalents at the year end:	20 375	37 879	15 611	(5 561)	(5 561)	18 265	14 734	(809)	(18 564)

**Explanatory notes to Table A7 - Budgeted Cash Flow Statement**

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget. The net effect of budget (both capital & operational) is represented in the net increase or decrease in cash and cash equivalents.
2. Table A7 is supported by an extensive table (Table SA30) that provides a breakdown per month as well as providing a detailed analysis of the major sources of receipts and expenditure.
3. In the 2010/2011 financial year the net cash flow decreased with R 22.267 million; the forecast for 2012/2013 is an increase of R 2.654 million. The budgeted cash flow raises serious concerns. From the 2012/2013 to the end of the MTREF period the cash flow deteriorates at a rapid pace. This can be directly linked to an unaffordable capital budget and the insufficient funding of the budget via own revenue.

**Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash and investments available</b>									
Cash/cash equivalents at the year end	20 375	37 879	15 611	(5 561)	(5 561)	18 265	14 734	(809)	(18 564)
Other current investments > 90 days	(1 199)	(0)	0	-	-	-	-	-	-
Non current assets - Investments	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>19 176</b>	<b>37 879</b>	<b>15 611</b>	<b>(5 561)</b>	<b>(5 561)</b>	<b>18 265</b>	<b>14 734</b>	<b>(809)</b>	<b>(18 564)</b>
<b>Application of cash and investments</b>									
Unspent conditional transfers	7 282	40 238	11 186	2 528	2 528	2 000	0	0	0
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements	3 658	-	-	3 763	3 763	-	-	-	-
Other working capital requirements	(13 274)	2 985	(5 651)	(2 186)	(2 186)	(5 968)	(6 350)	3 108	-
Other provisions	8 952	10 233	11 664	8 386	8 386	11 839	11 988	12 174	12 402
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	11 152	3 930	4 015	3 945	3 945	4 015	4 015	4 015	4 015
<b>Total Application of cash and investments:</b>	<b>17 770</b>	<b>57 384</b>	<b>21 214</b>	<b>16 435</b>	<b>16 435</b>	<b>11 886</b>	<b>9 653</b>	<b>19 298</b>	<b>16 417</b>
<b>Surplus(shortfall)</b>	<b>1 406</b>	<b>(19 506)</b>	<b>(5 603)</b>	<b>(21 997)</b>	<b>(21 997)</b>	<b>6 379</b>	<b>5 082</b>	<b>(20 106)</b>	<b>(34 981)</b>

**Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2008/2009 to 2010/2011 a shortfall was generated. The forecast indicates a slight improvement but again deteriorates to a shortfall of R 34.981 million in the 2014/2015 budget.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the adopted 2012/13 MTREF is not funded owing to the significant deficit.

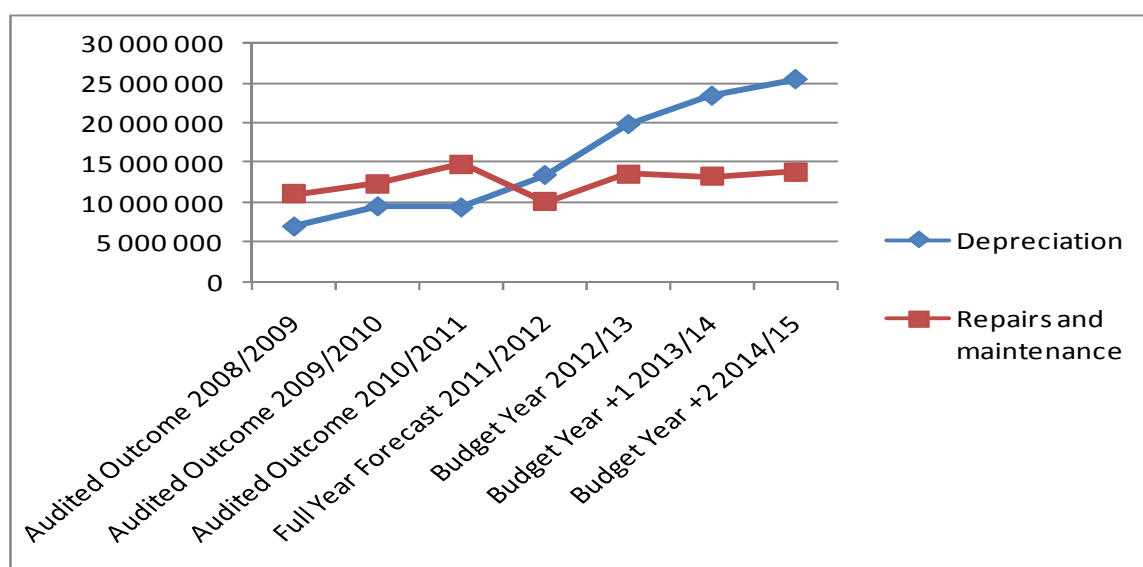
**Table A9 - Asset Management**



Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>CAPITAL EXPENDITURE</b>									
<b>Total New Assets</b>	<b>25 958</b>	<b>33 682</b>	<b>39 165</b>	<b>55 416</b>	<b>55 416</b>	<b>56 381</b>	<b>68 370</b>	<b>56 396</b>	<b>28 283</b>
Infrastructure - Road transport	8 796	6 141	16 106	2 006	2 006	2 006	6 235	—	570
Infrastructure - Electricity	13 454	10 533	1 477	5 185	5 185	6 150	13 500	10 000	11 000
Infrastructure - Water	—	1 674	—	24 741	24 741	24 741	33 246	26 500	5 791
Infrastructure - Sanitation	—	8 379	6 618	6 265	6 265	6 265	1 980	9 215	1 246
Infrastructure - Other	—	1 579	10 202	410	410	410	410	—	—
Infrastructure	22 250	28 305	34 402	38 607	38 607	39 572	55 371	45 715	18 607
Community	191	1 205	11	7 107	7 107	7 107	4 840	4 116	8 676
Heritage assets	—	—	—	—	—	—	—	—	—
Investment properties	—	—	—	—	—	—	—	—	—
Other assets	3 517	3 633	4 686	9 702	9 702	9 702	7 859	6 565	1 000
Agricultural Assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Intangibles	—	538	66	—	—	—	300	—	—
<b>Total Renewal of Existing Assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>9 904</b>	<b>9 904</b>	<b>15 177</b>	<b>34 378</b>	<b>8 434</b>	<b>5 350</b>
Infrastructure - Road transport	—	—	—	7 904	7 904	13 177	23 208	2 184	—
Infrastructure - Electricity	—	—	—	2 000	2 000	2 000	7 600	3 600	2 850
Infrastructure - Water	—	—	—	—	—	—	570	—	—
Infrastructure - Sanitation	—	—	—	—	—	—	—	—	—
Infrastructure - Other	—	—	—	—	—	—	—	—	—
Infrastructure	—	—	—	9 904	9 904	15 177	31 378	5 784	2 850
Community	—	—	—	—	—	—	—	—	—
Heritage assets	—	—	—	—	—	—	—	—	—
Investment properties	—	—	—	—	—	—	—	—	—
Other assets	—	—	—	—	—	—	3 000	2 650	2 500
Agricultural Assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Intangibles	—	—	—	—	—	—	—	—	—
<b>Total Capital Expenditure</b>	<b>8 796</b>	<b>6 141</b>	<b>16 106</b>	<b>9 910</b>	<b>9 910</b>	<b>15 182</b>	<b>29 443</b>	<b>2 184</b>	<b>570</b>
Infrastructure - Road transport	13 454	10 533	1 477	7 185	7 185	8 150	21 100	13 600	13 850
Infrastructure - Electricity	—	1 674	—	24 741	24 741	24 741	33 816	26 500	5 791
Infrastructure - Water	—	8 379	6 618	6 265	6 265	6 265	1 980	9 215	1 246
Infrastructure - Sanitation	—	1 579	10 202	410	410	410	410	—	—
Infrastructure - Other	22 250	28 305	34 402	48 510	48 510	54 748	86 749	51 499	21 457
Infrastructure	191	1 205	11	7 107	7 107	7 107	4 840	4 116	8 676
Community	—	—	—	—	—	—	—	—	—
Heritage assets	—	—	—	—	—	—	—	—	—
Investment properties	—	—	—	—	—	—	—	—	—
Other assets	3 517	3 633	4 686	9 702	9 702	9 702	10 859	9 215	3 500
Agricultural Assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Intangibles	—	538	66	—	—	—	300	—	—
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>25 958</b>	<b>33 682</b>	<b>39 165</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>									
Infrastructure - Road transport	20 303	23 997	36 914	44 493	44 493	48 885	73 521	70 868	66 565
Infrastructure - Electricity	38 368	33 549	32 866	38 057	38 057	38 487	55 734	64 725	73 110
Infrastructure - Water	5 965	7 250	6 662	29 840	29 840	29 467	59 173	80 018	79 795
Infrastructure - Sanitation	2 076	22 201	27 975	32 535	32 535	32 129	31 826	38 240	36 607
Infrastructure - Other	39	1 649	11 767	11 570	11 570	11 426	11 043	10 267	9 490
Infrastructure	66 751	88 646	116 184	156 495	156 495	160 394	231 297	264 117	265 567
Community	3 267	10 700	10 236	16 480	16 480	16 274	19 716	22 210	28 729
Heritage assets	—	—	—	—	—	—	—	—	—
Investment properties	2 509	2 509	2 509	2 509	2 509	2 354	2 196	2 041	1 886
Other assets	20 238	14 104	16 982	25 356	25 356	25 039	33 532	39 864	40 264
Agricultural Assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Intangibles	60	678	530	482	482	497	745	694	643
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>92 825</b>	<b>116 636</b>	<b>146 441</b>	<b>201 321</b>	<b>201 321</b>	<b>204 558</b>	<b>287 485</b>	<b>328 925</b>	<b>337 089</b>
<b>EXPENDITURE OTHER ITEMS</b>									
<b>Depreciation &amp; asset impairment</b>	<b>7 725</b>	<b>9 507</b>	<b>9 360</b>	<b>10 543</b>	<b>10 543</b>	<b>13 441</b>	<b>19 820</b>	<b>23 390</b>	<b>25 469</b>
<b>Repairs and Maintenance by Asset Class</b>	<b>11 153</b>	<b>12 422</b>	<b>14 864</b>	<b>14 649</b>	<b>14 649</b>	<b>10 094</b>	<b>13 594</b>	<b>13 262</b>	<b>13 911</b>
Infrastructure - Road transport	3 124	3 479	3 887	2 043	2 043	1 938	2 422	2 550	2 675
Infrastructure - Electricity	1 210	1 347	1 520	1 387	1 387	874	1 280	1 348	1 414
Infrastructure - Water	525	585	533	—	—	620	550	579	608
Infrastructure - Sanitation	410	456	539	—	—	552	510	537	563
Infrastructure - Other	48	53	30	—	—	27	31	33	34
Infrastructure	5 315	5 920	6 510	3 430	3 430	4 010	4 792	5 046	5 294
Community	801	893	1 098	205	205	951	1 488	1 567	1 644
Heritage assets	—	—	—	—	—	—	—	—	—
Investment properties	—	—	—	—	—	—	—	—	—
Other assets	5 036	5 609	7 256	11 014	11 014	5 132	7 314	6 648	6 974
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>18 878</b>	<b>21 929</b>	<b>24 224</b>	<b>25 191</b>	<b>25 191</b>	<b>23 534</b>	<b>33 414</b>	<b>36 651</b>	<b>39 381</b>
<b>Renewal of Existing Assets as % of total capex</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>15.2%</b>	<b>15.2%</b>	<b>21.2%</b>	<b>33.5%</b>	<b>13.0%</b>	<b>15.9%</b>
<b>Renewal of Existing Assets as % of deprecn"</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>93.9%</b>	<b>93.9%</b>	<b>112.9%</b>	<b>173.5%</b>	<b>36.1%</b>	<b>21.0%</b>
<b>R&amp;M as a % of PPE</b>	<b>12.4%</b>	<b>10.9%</b>	<b>10.4%</b>	<b>6.6%</b>	<b>6.6%</b>	<b>5.0%</b>	<b>4.8%</b>	<b>4.1%</b>	<b>4.2%</b>
<b>Renewal and R&amp;M as a % of PPE</b>	<b>12.0%</b>	<b>11.0%</b>	<b>10.0%</b>	<b>12.0%</b>	<b>12.0%</b>	<b>12.0%</b>	<b>17.0%</b>	<b>7.0%</b>	<b>6.0%</b>

### Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 10 per cent of PPE. The Municipality do not meet both the recommendations.
3. The graph below provides an analysis between depreciation and operational repairs and maintenance over the MTREF and highlights the fact that the Municipality's capital budget is excessive and will not address the maintenance backlog.



**Figure 2 - Depreciation in relation to repairs and maintenance over the MTREF**

Table A10 - Basic Service Delivery Measurement

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		—	8 427	9 017	9 648	7 284	7 284	10 323	11 046	11 819
Piped water inside yard (but not in dwelling)		—	5 272	5 642	6 036	4 000	4 000	6 459	6 911	7 395
Using public tap (at least min.service level)	2	—	243	260	278	1 018	1 018	298	319	341
Other water supply (at least min.service level)	4	—	996	1 065	1 140	126	126	1 220	1 305	1 396
<i>Minimum Service Level and Above sub-total</i>		—	14 938	15 984	17 102	12 428	12 428	18 300	19 581	20 951
Using public tap (< min.service level)	3	—	—	—	—	—	—	—	—	—
Other water supply (< min.service level)	4	—	150	160	171	—	—	183	196	210
No water supply		—	—	—	—	—	—	—	—	—
<i>Below Minimum Service Level sub-total</i>		—	150	160	171	—	—	183	196	210
<b>Total number of households</b>	5	—	15 087	16 144	17 274	12 428	12 428	18 483	19 777	21 161
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		85	13 716	14 676	15 703	11 593	11 593	16 802	17 979	19 237
Flush toilet (with septic tank)		—	—	—	—	310	310	—	—	—
Chemical toilet		—	—	—	—	—	—	—	—	—
Pit toilet (ventilated)		10	901	964	1 032	474	474	1 104	1 181	1 264
Other toilet provisions (> min.service level)		—	—	—	—	801	801	—	—	—
<i>Minimum Service Level and Above sub-total</i>		95	14 617	15 640	16 735	13 178	13 178	17 906	19 160	20 501
Bucket toilet	2	167	179	192	192	—	—	205	220	235
Other toilet provisions (< min.service level)	3	303	325	348	348	—	—	372	398	426
No toilet provisions		—	—	—	—	173	173	—	—	—
<i>Below Minimum Service Level sub-total</i>		5	470	505	540	173	173	578	618	661
<b>Total number of households</b>	5	100	15 087	16 145	17 275	13 351	13 351	18 484	19 778	21 162
<b>Energy:</b>										
Electricity (at least min.service level)		—	1 359	1 455	1 556	4 695	4 695	1 665	1 782	1 907
Electricity - prepaid (min.service level)		—	10 428	11 158	11 939	6 798	6 798	12 775	13 669	14 626
<i>Minimum Service Level and Above sub-total</i>		—	11 787	12 612	13 495	11 494	11 494	14 440	15 451	16 532
Electricity (< min.service level)		—	—	—	—	—	—	—	—	—
Electricity - prepaid (< min. service level)		—	—	—	—	—	—	—	—	—
Other energy sources		—	3 300	3 531	3 778	644	644	4 043	4 326	4 629
<i>Below Minimum Service Level sub-total</i>		—	3 300	3 531	3 778	644	644	4 043	4 326	4 629
<b>Total number of households</b>	5	—	15 087	16 144	17 274	12 138	12 138	18 483	19 777	21 161
<b>Refuse:</b>										
Removed at least once a week		95	14 919	15 964	17 081	11 400	11 400	18 277	19 556	20 925
<i>Minimum Service Level and Above sub-total</i>		95	14 919	15 964	17 081	11 400	11 400	18 277	19 556	20 925
Removed less frequently than once a week	1	123	131	140	140	—	—	150	161	172
Using communal refuse dump	—	0	0	0	0	—	—	0	0	1
Using own refuse dump	4	39	42	44	44	—	—	48	51	55
Other rubbish disposal	—	—	—	—	—	—	—	—	—	—
No rubbish disposal	—	6	7	7	7	—	—	8	8	9
<i>Below Minimum Service Level sub-total</i>		5	168	180	193	—	—	206	221	236
<b>Total number of households</b>	5	100	15 087	16 144	17 274	11 400	11 400	18 483	19 777	21 161
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		5 158	5 158	6 270	6 583	6 583	6 583	6 715	6 849	6 986
Sanitation (free minimum level service)		1 750	1 750	2 127	2 233	2 233	2 233	2 278	2 324	2 370
Electricity/other energy (50kwh per household per month)		3 488	3 488	4 240	4 452	4 452	4 452	4 541	4 632	4 724
Refuse (removed at least once a week)		1 750	1 750	2 127	2 233	2 233	2 233	2 278	2 324	2 370
<b>Cost of Free Basic Services provided (R'000)</b>	8									
Water (6 kilolitres per household per month)		1 476	1 476	1 805	1 986	1 986	1 986	1 692	1 726	1 760
Sanitation (free sanitation service)		1 242	1 242	1 523	1 676	1 676	1 676	3 110	3 362	3 601
Electricity/other energy (50kwh per household per month)		1 999	1 999	2 689	2 958	2 958	2 958	2 125	2 168	2 211
Refuse (removed once a week)		1 117	1 117	1 277	1 404	1 404	1 404	4 169	4 508	4 828
<b>Total cost of FBS provided (minimum social package)</b>		5 833	5 833	7 294	8 023	8 023	8 023	11 096	11 763	12 400
<b>Highest level of free service provided</b>										
Property rates (R value threshold)		100 000	100 000	330 000	330 000	330 000	330 000	350 000	350 000	350 000
Water (kilolitres per household per month)	n/a	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	n/a	—	—	—	—	—	—	—	—	—
Sanitation (Rand per household per month)	82	82	106	107	107	107	107	114	121	127
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	240	240	240	358	358	358	358	153	162	170
<b>Revenue cost of free services provided (R'000)</b>	9									
Property rates (R15 000 threshold rebate)		286	286	592	636	636	636	—	—	—
Property rates (other exemptions, reductions and rebates)		47	49	52	56	56	56	10 512	11 070	11 612
Water		1 476	1 476	1 805	2 022	2 022	2 022	—	—	—
Sanitation		1 242	1 242	1 523	1 676	1 676	1 676	—	—	—
Electricity/other energy		1 999	1 999	2 689	3 254	3 254	3 254	—	—	—
Refuse		1 117	1 117	1 277	1 902	1 902	1 902	—	—	—
Municipal Housing - rental rebates		—	—	—	—	—	—	—	—	—
Housing - top structure subsidies		—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—
<b>Total revenue cost of free services provided (total social package)</b>	6	6 165	6 168	7 938	9 545	9 545	9 545	10 512	11 070	11 612

## Explanatory notes to Table A10 - Basic Service Delivery Measurement

- Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

## Part 2 – Supporting Documentation

### Section 5 - Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the finance portfolio committee.

The primary aims of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### 5.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule on 25<sup>th</sup> of August 2011.

Key dates applicable to the process were:

- **Detail departmental budget proposals** (capital and operating) were submitted to the Budget and Treasury Office for consolidation and assessment against the financial planning guidelines by end February 2012;
- **Strategic planning sessions** of the Finance Portfolio Committee and Executive Management where all other Councillors were invited were held on the 30<sup>th</sup> of March 2012, the 4<sup>th</sup>, 16<sup>th</sup> and the 17<sup>th</sup> of April 2012 with the aim to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritisation criteria for the compilation of the 2012/13 MTREF;
- **Multi-year budget proposals were submitted** to the Mayoral Committee for endorsement on the 26<sup>th</sup> of April 2012;
- **Tabling in Council of the draft 2012/2013 IDP and MTREF for public consultation – on the 2<sup>nd</sup> of May 2012;**
- Public consultation commencing from the 7<sup>th</sup> of May 2012 up to the 18<sup>th</sup> of May 2012;

- Closing date for written comments is the 28<sup>th</sup> of May 2012;
- Finalisation of the IDP and MTREF, taking into consideration comments received from the public, comments from National Treasury, and updated information from the most recent Division of Revenue Bill and financial framework by the 28<sup>th</sup> of May 2012; and
- Tabling of the 2012/13 MTREF before Council for consideration and approval – on the 31<sup>st</sup> of May 2012

Due to the delay in the Adjustment budget process the planned dates i.t.o. the Budget Time Schedule had to be adjusted.

## **5.2 IDP and Service Delivery and Budget Implementation Plan**

This is the fourth review of the IDP to be adopted by Council together with the 2012/2013 Budget.

It started in September 2011 after the tabling of the IDP Process Plan and the Budget Time Schedule for the 2012/13 MTREF in August.

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2012/13 MTREF, based on the approved 2011/12 MTREF and Mid-year Review. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2012/13 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2011/12 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

### **5.3 Financial Modelling and Key Planning Drivers**

The following key factors and planning strategies have informed the compilation of the 2012/13 MTREF:

- Municipality's growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- Debtor payment levels
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 58 has been taken into consideration in the planning and prioritisation process.

### **5.4 Community Consultation**

The draft 2012/13 MTREF as to be tabled before Council on the 2<sup>nd</sup> of May 2012 for community consultation will published on the municipality's website, and hard copies were made available at customer care offices, municipal notice boards and various libraries.

All documents in the appropriate format (electronic and printed) will be provided to National Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make inputs.

The community consultation process takes place from the 7<sup>th</sup> of May 2012 to the 18<sup>th</sup> of May 2012. The applicable dates and venues were published in all the local newspapers. Individual sessions were scheduled with the different wards . Other stakeholders involved in the consultation included churches, non-governmental institutions and community-based organisations.

## Section 6 - Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal

integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the Municipality. The five-year programme responds to the development challenges and opportunities faced by the Municipality by identifying the key performance areas to achieve the strategic objectives.

The 2012/13 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

**Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue**

Strategic Objective	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>								
Good Governance	96	4	36 611	36 611	4	-	-	-
Basic service delivery	16 573	16 721	783	783	10 823	11 956	12 589	13 256
Correcting spatial imbalances	879	783	-	-	657	720	758	795
Democratising of planning and decision-making	19 603	23 665	20 506	20 506	32 513	41 063	43 814	46 780
Effective, responsive, people-centered and integrated institution	371	342	-	-	4 505	3 409	25	26
Ensuring access to basic services by all	58 757	92 980	73 896	73 896	93 182	109 517	100 510	109 364
Financial Viability	7 302	7 032	9 144	9 144	4 008	5 531	5 815	6 245
Local Economic Development	507	638	-	-	456	423	446	468
To support the residents of the Swellendam with the necessary sporting and recreational facilities as well as to protect and preserve the natural environment in harmony with future town development	3	3	-	-	0	1	1	1
<b>Allocations to other priorities</b>								
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>104 091</b>	<b>142 168</b>	<b>140 941</b>	<b>140 941</b>	<b>146 147</b>	<b>172 619</b>	<b>163 959</b>	<b>176 934</b>



**Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure**

Strategic Objective	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>								
Good Governance	1 798	1 889	17 136	17 136	3 268	5 696	6 054	6 430
Basic service delivery	2 561	2 683	12 731	12 731	2 356	3 904	4 025	4 081
Correcting spatial imbalances	970	1 429	-	-	1 192	1 711	1 819	1 934
Democratising of planning and decision-making	6 597	8 036	9 228	9 228	11 577	14 301	23 181	25 038
Effective, responsive, people-centered and integrated institution	7 182	5 705	-	-	5 926	8 919	9 525	10 077
Ensuring access to basic services by all	61 832	76 238	68 231	68 231	76 017	110 851	120 301	131 382
Financial Viability	16 096	20 021	21 793	21 793	16 877	16 256	18 059	19 089
Local Economic Development	1 665	1 875	-	-	2 002	1 568	1 653	1 736
To support the residents of the Swellendam with the necessary sporting and recreational facilities as well as to protect and preserve the natural environment in harmony with future town development	220	160	-	-	198	239	247	509
<b>Allocations to other priorities</b>								
<b>Total Expenditure</b>	<b>98 922</b>	<b>118 037</b>	<b>129 119</b>	<b>129 119</b>	<b>119 412</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>

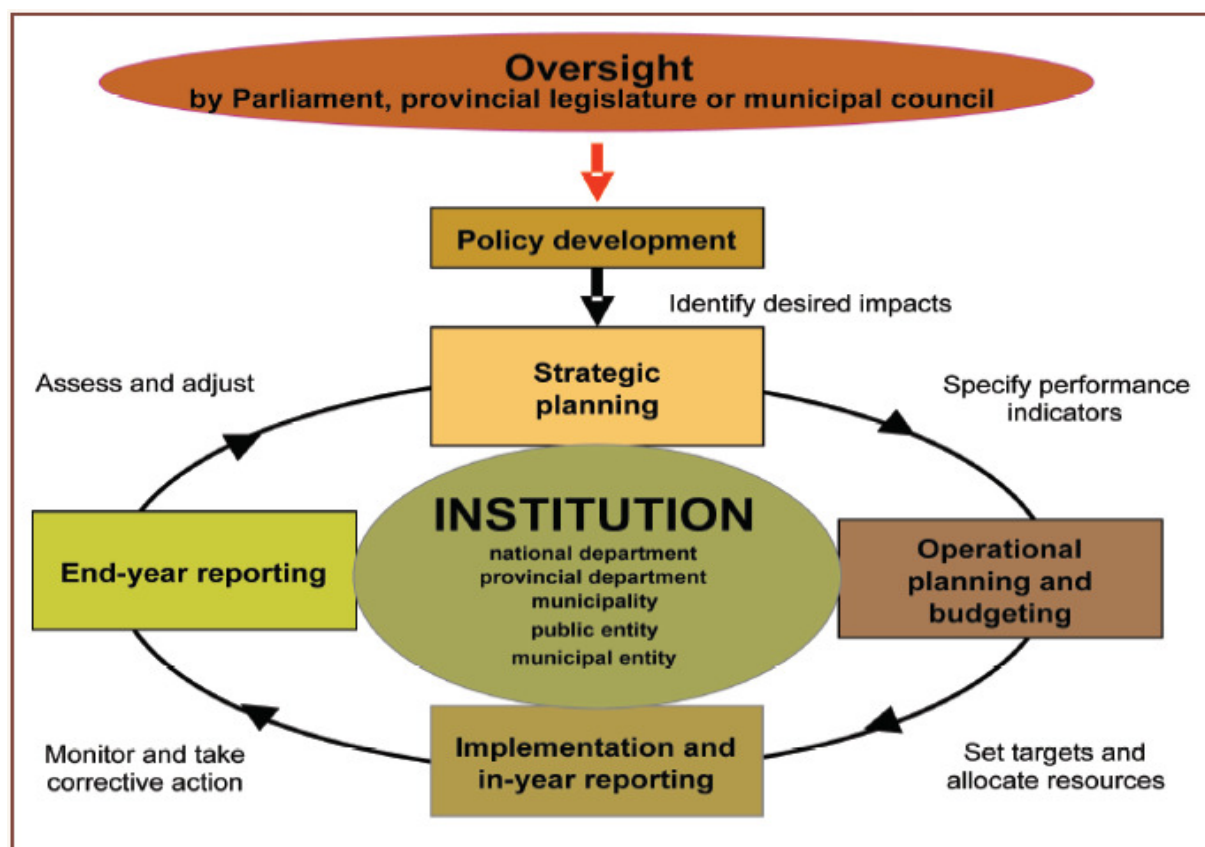
**Table SA7 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure**

Strategic Objective	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
Good Governance	-	-	-	-	-	-	-	-	-
Basic service delivery	-	-	-	-	-	-	-	-	-
Correcting spatial imbalances	-	-	-	-	-	-	-	-	-
Democratising of planning and decision-making	366	474	552	920	920	920	-	-	-
Effective, responsive, people-centered and integrated institution	1 470	1 907	2 217	3 698	3 698	3 698	3 156	2 500	-
Ensuring access to basic services by all	23 622	30 651	35 640	59 441	59 441	65 679	98 222	62 330	28 547
Financial Viability	-	309	360	600	600	600	500	-	-
Local Economic Development	-	-	-	-	-	-	-	-	-
To support the residents of the Swellendam with the necessary sporting and recreational facilities as well as to protect and preserve the natural environment in harmony with future town development	-	340	396	660	660	660	870	-	5 086
<b>Allocations to other priorities</b>									
<b>Total Capital Expenditure</b>	<b>25 457</b>	<b>33 682</b>	<b>39 165</b>	<b>65 319</b>	<b>65 319</b>	<b>71 557</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>

## Section 7 - Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

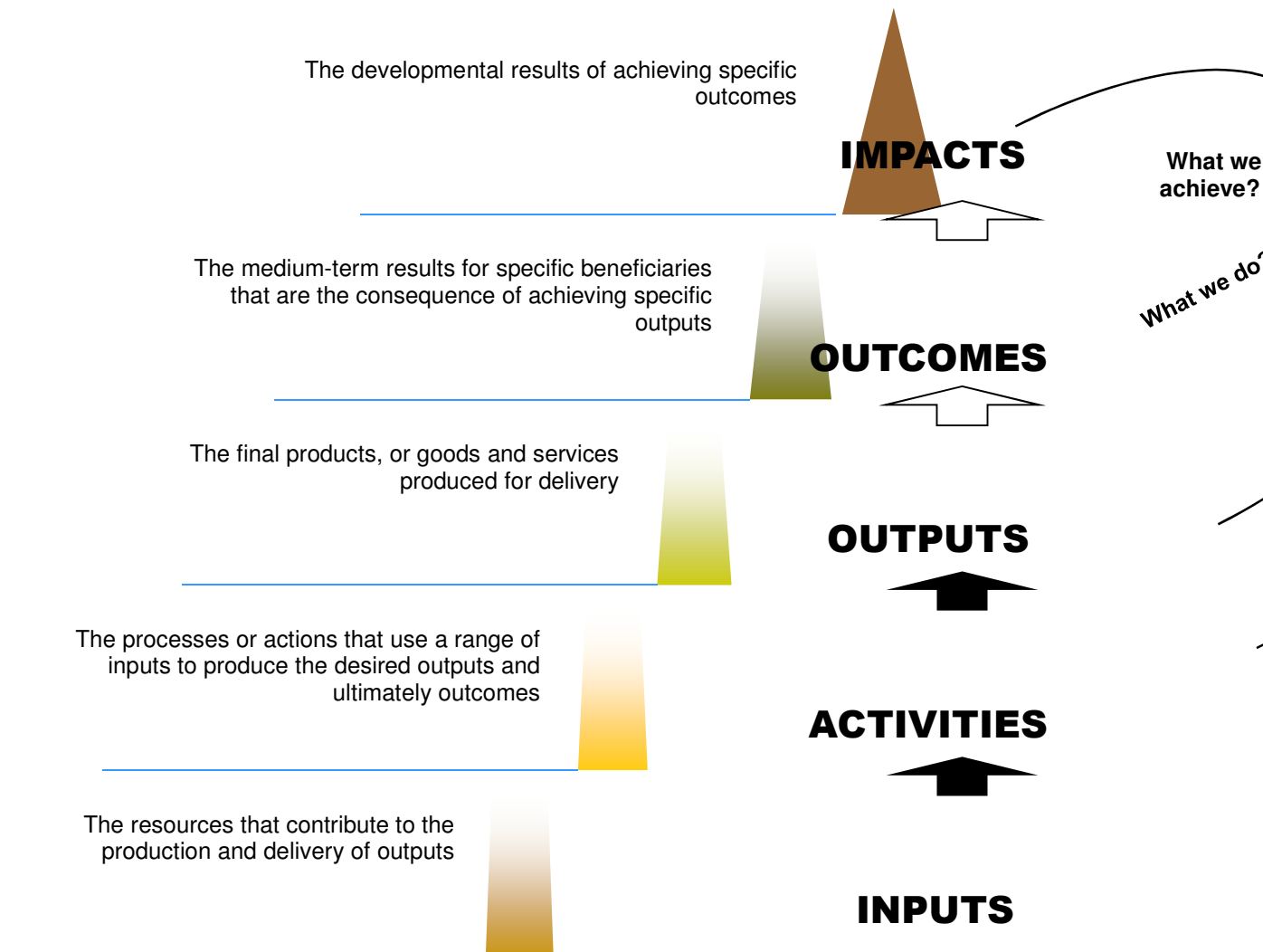


**Figure 3 - Planning, budgeting and reporting cycle**

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Municipality in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by the National Treasury:



**Figure 4 - Definition of performance information concepts**

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

### Table SA7 - Measurable performance objectives

[illegible]

The following table sets out the municipalities main performance objectives and benchmarks for the 2012/2013 MTREF.

**Table SA8 - Performance indicators and benchmarks**

Description of financial indicator	Basis of calculation	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b><u>Borrowing Management</u></b>										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	4.8%	6.3%	5.4%	10.6%	10.6%	5.5%	6.8%	11.9%	12.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	6.1%	8.3%	7.3%	13.6%	13.6%	6.9%	9.6%	17.7%	18.3%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	16.5%	10.1%	510.6%	42.7%	42.7%	96.2%	98.5%	100.0%	100.0%
<b><u>Safety of Capital</u></b>										
Gearing	Long Term Borrowing/ Funds & Reserves	158.0%	415.9%	927.8%	1385.3%	1385.3%	1957.5%	3691.6%	4822.9%	5123.5%
<b><u>Liquidity</u></b>										
Current Ratio	Current assets/current liabilities	1.4	0.8	1.2	0.5	0.5	1.8	1.6	0.8	0.5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.4	0.8	1.2	0.5	0.5	1.8	1.6	0.8	0.5
Liquidity Ratio	Monetary Assets/Current Liabilities	0.8	0.6	0.5	–	–	0.8	0.7	0.0	0.0
<b><u>Revenue Management</u></b>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		130.5%	94.2%	91.1%	96.1%	96.1%	92.2%	94.5%	94.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			130.4%	94.1%	91.0%	96.1%	96.1%	92.2%	94.5%	94.3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	19.9%	15.3%	19.0%	14.2%	14.2%	16.5%	13.7%	13.2%	12.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Creditors Management</u></b>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	99.0%	95.0%	99.0%	99.0%	99.0%	99.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		46.9%	42.4%	80.1%	-255.2%	-255.2%	68.5%	84.9%	-1546.9%	-67.4%
<b><u>Other Indicators</u></b>										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	13.2%	9.9%	13.2%	9.0%	9.0%	12.5%	12.5%	12.5%	12.5%
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source	36.0%	35.8%	36.0%	25.0%	0.0%	35.0%	35.0%	35.0%	35.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	33.9%	38.2%	34.6%	36.1%	36.1%	34.5%	38.2%	39.4%	38.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	41.0%	37.0%	38.4%	38.4%	36.7%	40.3%	41.5%	41.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	12.6%	13.6%	14.1%	12.2%	12.2%	8.3%	9.3%	8.8%	8.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	11.9%	13.1%	13.3%	15.5%	15.5%	15.0%	18.9%	26.3%	26.5%
<b><u>IDP regulation financial viability indicators</u></b>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	10.5	14.5	9.4	10.9	10.9	10.9	15.9	14.7	15.8
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	27.4%	20.3%	25.0%	18.6%	18.6%	21.5%	18.1%	16.7%	15.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3.5	6.4	2.2	(0.7)	(0.7)	2.4	1.5	(0.1)	(1.5)

## 7.1 Performance indicators and benchmarks

### 7.1.1 *Borrowing Management*

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The borrowing strategy must be primarily informed by the affordability of debt repayments. The structure of the Municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2012/13 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has been stable but increased from forecast of 5.5 per cent for 2011/2012 to 12.3 per cent in 2014/15. This increase can be attributed to the raising of loans to fund portions of the capital programme. While borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator indicates that the capital programme from new borrowings is unrealistic. The Municipality has reached its prudential borrowing limits.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The forecast for 2011/2012 is 96.2 per cent which substantiates the above mentioned statement and that the Municipality has reached its prudential borrowing limits.

In summary, various financial risks could have a negative impact on the future borrowing capacity of the municipality. In particular, the continued ability of the Municipality to meet its revenue targets and ensure its forecasted cash flow targets but more so unrealistic capital programmes from new borrowings.

### 7.1.2 *Safety of Capital*

*The gearing ratio* is a measure of the total long term borrowings over funds and reserves. The ratio will peaked at 5123.5 per cent. This is primarily a result of the increased borrowing levels and decreasing funds and reserves. As part of the planning guidelines it implicates that the Municipality must ensure proper cash-backing of reserves and funds as a prudent financial sustainability objective and limited new borrowings.

### 7.1.3 *Liquidity*

*Current ratio* is a measure of the current assets divided by the current liabilities. The ratio worsens from a 2011/2012 forecast of 1.8 to 0.5 in 2014/2015. This is problematic and should all efforts be to rather maintain the levels of the forecast of 2011/2012.

*The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. The ratio worsens from a 2011/2012 forecast of 1.8 to 0.5 in 2014/2015. This needs to be considered a pertinent risk for the municipality as any under collection of revenue will translate into even more serious financial challenges for the Municipality. As part of the longer term financial planning objectives this ratio will have to be set at a minimum of 1.

#### **7.1.4 Revenue Management**

In order to reach the targets and maintains the level of outstanding debtors to revenue, an aggressive revenue management framework must implemented, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of this strategy should be to ensure accurate billing, customer service, credit control and debt collection.

#### **7.1.5 Creditors Management**

The Municipality has managed to ensure that creditors are settled within the legislated 30 date from date invoice/statement. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation.

#### **7.1.6 Other Indicators**

Both water and *electricity distribution losses* are material. Initiatives to ensure that targets are achieved include managing illegal connections and theft of electricity, including prepaid meters.

*Employee costs* as a percentage of operating revenue has increased from the forecasted 34.5 per cent to stabilise for the remainder of MTREF in excess of 32 per cent. This is primarily to the filling of vacant positions and has the Municipality reached the upper limit and should rather endeavours to decrease this percentage.



## **Section 8 - Overview of budget related-policies**

The Municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The following policies are to be reviewed.

### **8.1 Review of credit control and debt collection procedures/policies**

### **8.2 Asset Management, Infrastructure Investment and Funding Policy**

### **8.3 Supply Chain Management Policy**

### **8.4 Budget and Virement Policy**

### **8.5 Cash Management and Investment Policy**

### **8.6 Tariff Policies**

## **Section 9 - Overview of budget assumptions**

### **9.1 External factors**

Swellendam' income base comprise of mostly residential consumers and rate payers of which a material percentage are retired people with a fixed monthly income.

Escom price increases is an external factor that Council has no control over.

### **9.2 General inflation outlook and its impact on the municipal activities**

There are five key factors that have been taken into consideration in the compilation of the 2011/12 MTREF:

- National Government macro economic targets;
  - The general inflationary outlook and the impact on Municipality's residents and businesses;
  - The impact of municipal cost drivers;
  - The increase in prices for bulk electricity; and
  - The increase in the cost of remuneration.
- Employee related costs comprise 34.5 per cent of total operating expenditure in the forecast for the 2011/12 financial year and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget.

### **9.3 Interest rates for borrowing and investment of funds**

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The 2012/13 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates for amortisation-style loans requiring both regular principal and interest payments at an interest rate of 10%.

### **9.4 Collection rate for revenue services**

The base assumption is that tariff and rating increases will increase at a rate slightly higher than CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (96.1 per cent) of annual billings. Cash flow is assumed to be 92.2 per cent of billings, plus an increase in the outer years to a level of 94.3 per cent.

### **9.5 Salary increases**

A salary increase of 5 per cent across the board. No collective agreement regarding salaries/wages is at present available.

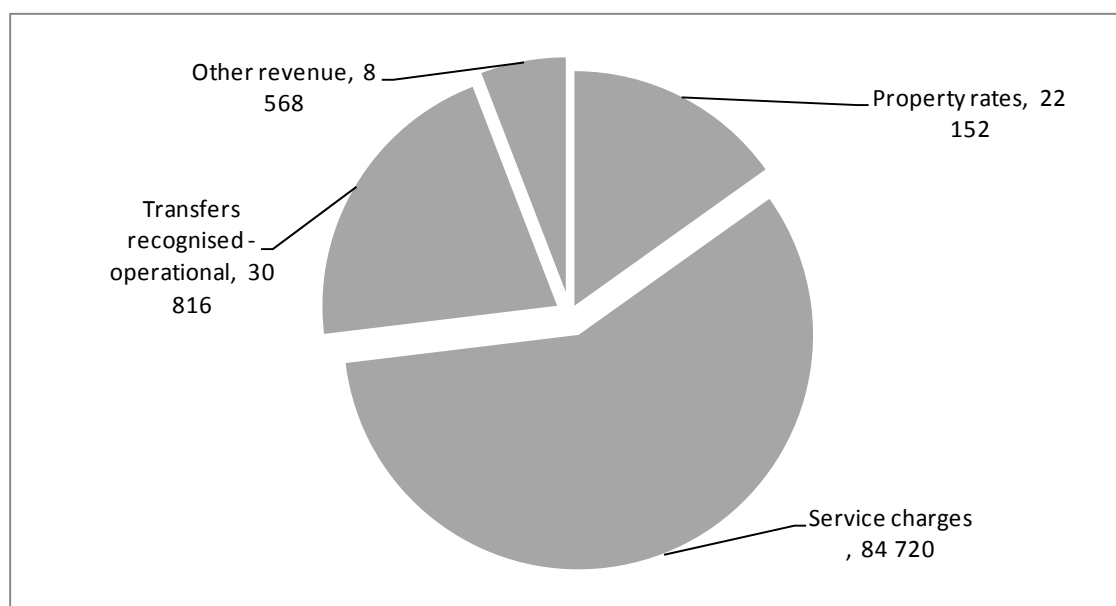
## Section 10 - Overview of budget funding

### 10.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

#### Breakdown of the operating revenue over the medium-term

The following graph is a breakdown of the operational revenue per main category for the 2012/13 financial year.



**Figure 5 - Breakdown of operating revenue over the 2012/13 MTREF**

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The proposed tariff increases for the 2011/12 MTREF on the different revenue categories are:

- Property rates - 7 %
- Electricity - 10.5 %
- Water - 5 %
- Refuse Removal - 5 %
- Sewerage - 5 %

Investment revenue do contributes marginally to the revenue base of the Municipality with a budget allocation of R1.550 million in the 2012/2013 financial year. It needs to be noted that these allocations is suspect given the cash and cash equivalent position of the Municipality at year end 20 June 2013. The actual performance against budget will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustments budget.

The tables below provide detail investment information and investment particulars by maturity.

**Table SA15 – Detail Investment Information**

Investment type	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>Parent municipality</b>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank	20 190	35 886	13 579	-	-	-	-	-	-
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
<b>Consolidated total:</b>	<b>20 190</b>	<b>35 886</b>	<b>13 579</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

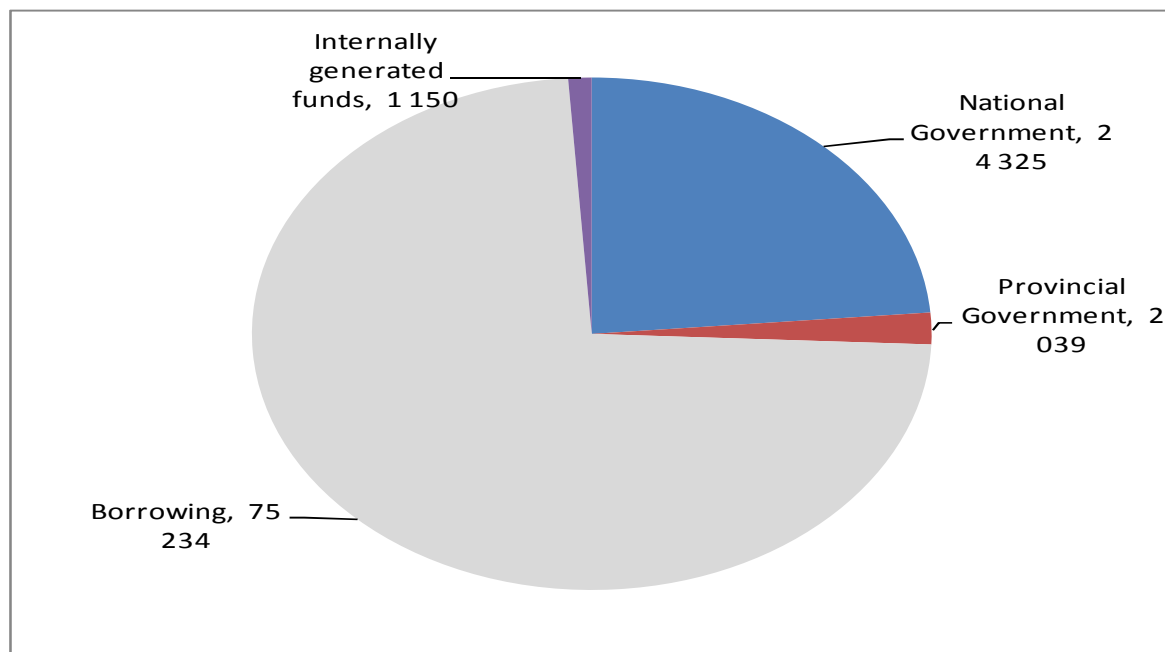
**Table SA16 – Investment particulars by maturity**

Investments by Maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
	Yrs/Months								Rand thousand	
<b>Parent municipality</b>										
None										
<b>TOTAL INVESTMENTS AND INTEREST</b>									<b>-</b>	<b>-</b>

For the medium-term it is clear that no funding from internally generated funds is available.

## 10.2 Medium-term outlook: capital revenue

The funding composition of the 2012/13 is graphically represented as follows:



**Figure 6 - Sources of capital revenue for the 2012/13 financial year**

Capital grants and receipts equates to 25.7 per cent of the total funding source which represents R26.3 million for the 2012/13 financial year.

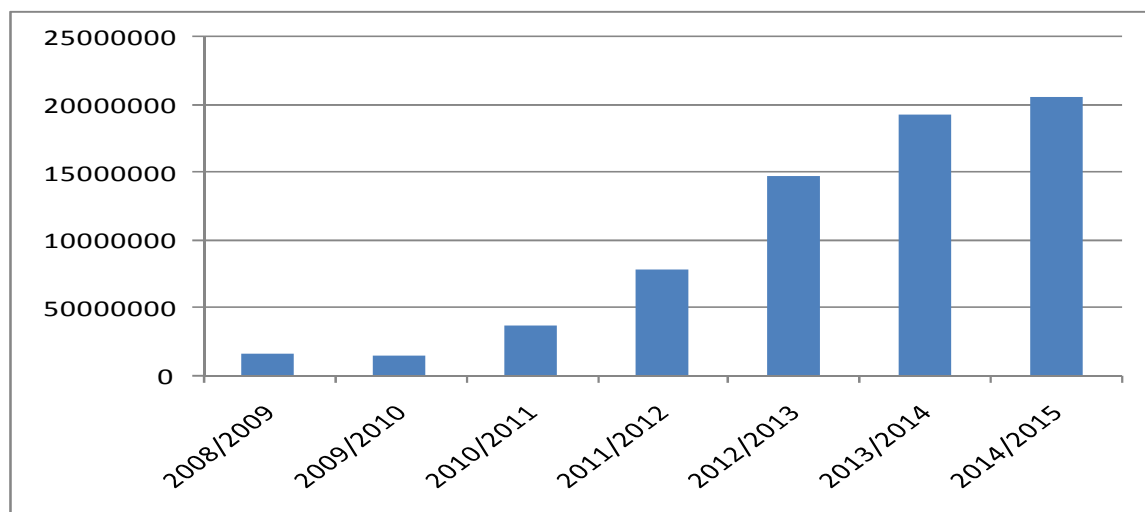
Borrowing is a significant funding source for the capital programme over the medium-term with an estimated R147 million to be raised. As explained earlier, the borrowing capacity of the Municipality has already reached its limits and new borrowing in the MTREF is suspect.

The following table is a of the Municipality's borrowings.

**Table SA 17 - Detail of borrowings**

Borrowing - Categorised by type R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Parent municipality</b>									
Long-Term Loans (annuity/reducing balance)	17 343	16 065	37 204	54 649	54 649	78 546	78 546	148 167	193 586
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases	276	276	43	-	-	43	43	43	43
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
<b>Total Borrowing</b>	<b>17 619</b>	<b>16 342</b>	<b>37 248</b>	<b>54 649</b>	<b>54 649</b>	<b>78 589</b>	<b>78 589</b>	<b>148 210</b>	<b>193 629</b>

The following graph illustrate the growth in outstanding borrowing for the 2007/08 to 2013/14 period.



**Figure 7 - Growth in outstanding borrowing (long-term liabilities)**

Internally generated funds are also suspect due to the fact that a deficit is budgeted before the recognition of capital transfers.

**Table SA 18 - Capital transfers and grant receipts**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>National Government:</b>	19 282	46 364	5 655	10 713	10 713	10 713	22 325	11 149	11 793
Municipal Infrastructure Grant (MIG)	19 282	8 686	5 244	8 713	8 713	8 713	10 725	11 149	11 793
Regional Bulk Infrastructure				-	-	-	11 600		
Finance Management Grant		160			-	-			
Flood damage		36 991		-	-	-			
National Electrification Program		526	411	2 000	2 000	2 000			
<b>Provincial Government:</b>	286	4 296	-	6 062	6 062	6 062	2 039	1 466	1 540
Housing Infrastructure	286	4 250		6 062	6 062	6 062	2 039	1 466	1 540
Library		46							
<b>Total Capital Transfers and Grants</b>	<b>19 568</b>	<b>50 660</b>	<b>5 655</b>	<b>16 775</b>	<b>16 775</b>	<b>16 775</b>	<b>24 364</b>	<b>12 615</b>	<b>13 333</b>

### 10.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understand ability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

**Table A7 - Budget cash flow statement**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Ratepayers and other	95 526	69 039	76 652	94 650	94 650	88 761	107 627	116 024	126 476
Government - operating	-	18 536	21 390	19 701	19 701	23 789	30 816	26 632	28 770
Government - capital	-	16 963	34 703	20 964	20 964	16 775	24 364	12 615	13 333
Interest	4 097	3 427	3 472	3 561	3 561	530	1 550	1 632	1 712
Dividends	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Suppliers and employees	(70 397)	(52 381)	(134 841)	(108 292)	(108 292)	(92 565)	(128 089)	(136 510)	(148 647)
Finance charges	(2 789)	(2 467)	(4 656)	(8 043)	(8 043)	(4 718)	(7 887)	(16 421)	(17 922)
Transfers and Grants	-	(300)	(1 250)	(1 250)	(1 250)	(1 467)	(1 300)	(1 369)	(1 436)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>26 438</b>	<b>52 818</b>	<b>(4 529)</b>	<b>21 290</b>	<b>21 290</b>	<b>31 106</b>	<b>27 081</b>	<b>2 603</b>	<b>2 286</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	55	-	184	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	61	68	64	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Capital assets	(25 956)	(33 682)	(39 165)	(65 319)	(65 319)	(71 557)	(102 748)	(64 830)	(33 633)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(25 840)</b>	<b>(33 614)</b>	<b>(38 917)</b>	<b>(65 319)</b>	<b>(65 319)</b>	<b>(71 557)</b>	<b>(102 748)</b>	<b>(64 830)</b>	<b>(33 633)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	2 017	2 017	22 781	19 959	19 959	44 937	75 234	52 215	20 300
Increase (decrease) in consumer deposits	59	32	69	71	71	71	76	81	87
<b>Payments</b>									
Repayment of borrowing	(1 858)	(3 750)	(1 671)	(5 600)	(5 600)	(1 903)	(3 174)	(5 613)	(6 796)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>218</b>	<b>(1 700)</b>	<b>21 179</b>	<b>14 430</b>	<b>14 430</b>	<b>43 105</b>	<b>72 136</b>	<b>46 684</b>	<b>13 591</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>816</b>	<b>17 504</b>	<b>(22 267)</b>	<b>(29 599)</b>	<b>(29 599)</b>	<b>2 654</b>	<b>(3 531)</b>	<b>(15 543)</b>	<b>(17 755)</b>
Cash/cash equivalents at the year begin:	19 559	20 375	37 879	24 038	24 038	15 611	18 265	14 734	(809)
Cash/cash equivalents at the year end:	20 375	37 879	15 611	(5 561)	(5 561)	18 265	14 734	(809)	(18 564)

The table above shows that cash and cash equivalents of the Municipality will be depleted as from the 2013/2014 financial year; this is problematic and needs urgent attention.

#### 10.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in outer years there are cash shortfalls and the trend is definitely a concern.

**Table A8 - Cash backed reserves/accumulated surplus reconciliation**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash and investments available</b>									
Cash/cash equivalents at the year end	20 375	37 879	15 611	(5 561)	(5 561)	18 265	14 734	(809)	(18 564)
Other current investments > 90 days	(1 199)	(0)	0	-	-	-	-	-	-
Non current assets - Investments	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>19 176</b>	<b>37 879</b>	<b>15 611</b>	<b>(5 561)</b>	<b>(5 561)</b>	<b>18 265</b>	<b>14 734</b>	<b>(809)</b>	<b>(18 564)</b>
<b>Application of cash and investments</b>									
Unspent conditional transfers	7 282	40 238	11 186	2 528	2 528	2 000	0	0	0
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements	3 658	-	-	3 763	3 763	-	-	-	-
Other working capital requirements	(13 274)	2 985	(5 651)	(2 186)	(2 186)	(5 968)	(6 350)	3 108	-
Other provisions	8 952	10 233	11 664	8 386	8 386	11 839	11 988	12 174	12 402
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	11 152	3 930	4 015	3 945	3 945	4 015	4 015	4 015	4 015
<b>Total Application of cash and investments:</b>	<b>17 770</b>	<b>57 384</b>	<b>21 214</b>	<b>16 435</b>	<b>16 435</b>	<b>11 886</b>	<b>9 653</b>	<b>19 298</b>	<b>16 417</b>
<b>Surplus(shortfall)</b>	<b>1 406</b>	<b>(19 506)</b>	<b>(5 603)</b>	<b>(21 997)</b>	<b>(21 997)</b>	<b>6 379</b>	<b>5 082</b>	<b>(20 106)</b>	<b>(34 981)</b>

From the above table it can be seen that the forecasted available cash and investments total R 18.265 million for the 2011/2012 financial year and this rapidly decrease to a negative position of R18.564 million by 2014/2015. This is seriously pointing out that the operational budget is not cash funded.

It is clear that with this trend in the available cash and cash equivalents that the Municipality is heading towards a cash shortfall at the speed of lightning. It can be concluded that the Municipality has a deficit against the cash backed and accumulated surpluses reconciliation. The level of non cash-backing rapidly deteriorates in the outer years of the MTREF.



The Municipality has essentially depleted all cash reserves which is a serious concern and should be considered a strategic risk to the financial stability of the Municipality. As part of the planning strategy, this deficit needs to be aggressively managed downwards and as part of the medium term planning objectives.

## 10.5 Funding compliance measurement

National Treasury requires that the Municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

**Table SA10 – Funding compliance measurement**

Description	MFMA section	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	20 375	37 879	15 611	(5 561)	(5 561)	18 265	14 734	(809)	(18 564)
Cash + investments at the yr end less applications - R'000	18(1)b	1 406	(19 506)	(5 603)	(21 997)	(21 997)	6 379	5 082	(20 106)	(34 981)
Cash year end/monthly employee/supplier payments	18(1)b	3.5	6.4	2.2	(0.7)	(0.7)	2.4	1.5	(0.1)	(1.5)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	6 540	5 168	24 131	11 822	11 822	26 735	9 173	(20 907)	(23 341)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	1.1%	12.6%	7.4%	(6.0%)	(3.1%)	16.7%	2.3%	2.4%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	130.4%	94.1%	91.0%	96.1%	96.1%	92.6%	94.5%	94.3%	95.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	19.4%	13.2%	8.8%	0.0%	0.0%	7.9%	5.8%	6.1%	5.3%
Capital payments % of capital expenditure	18(1)c;19	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (ex cl. transfers)	18(1)c	16.5%	10.1%	510.6%	42.7%	42.7%	96.2%	98.5%	100.0%	100.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(21.2%)	46.2%	(16.0%)	0.0%	19.0%	19.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	N.A.	(8.7%)	(10.7%)	21.6%	0.0%	(17.8%)	(17.8%)	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	12.4%	10.9%	10.4%	6.6%	6.6%	5.0%	4.8%	4.1%	4.2%
Asset renewal al % of capital budget	20(1)(vi)	0.0%	0.0%	0.0%	15.2%	15.2%	21.2%	33.5%	13.0%	15.9%

### 10.5.1 Cash/cash equivalent position

The Municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2012/13 MTREF shows a positive cash position of R14.734 million for 2012/2013 and thereafter move towards a negative position.

#### ***10.5.2 Cash plus investments less application of fund***

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

#### ***10.5.3 Monthly average payments covered by cash or cash equivalents***

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the Municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. Notably, the ratio has been falling significantly. This measure will have to be carefully monitored going forward.

#### ***10.5.4 Surplus/deficit excluding depreciation offsets***

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2012/13 MTREF a surplus of R9.173 million is shown. The outer year shows a deficit of R20.9 million and R23.3 million.

It needs to be noted that a surplus does not mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

#### ***10.5.5 Property Rates/service charge revenue as a percentage increase less macro inflation target***

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

The factor is calculated by deducting the maximum macro-economic inflation target increase (which is currently 3 - 6 per cent). The result is intended to be an approximation of the real increase in revenue. From the table above it can be seen that the percentage growth totals 16.7, 2.3 and 2.4 per cent for the respective financial year of the 2012/13 MTREF. Considering the lowest percentage tariff increase in relation to revenue generated from rates and services charges is 5 per cent, with the increase in electricity at 11 per cent it is to be expected that the increase in revenue will exceed the inflation target figures. However, the outcome is lower than it might be due to the slowdown in the economy and a reduction in consumption patterns. This trend will have to be carefully monitored and managed with the implementation of the budget.

#### ***10.5.6 Cash receipts as a percentage of ratepayer and other revenue***

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 94.5, 94.3 and 95 per cent for each of the respective financial years. Given that the assumed collection rate was based on a 94.5 per cent performance target, the cash flow statement has been conservatively determined. This measure and performance objective will have to be meticulously managed. Should performance with the mid-year review be deviating more than 1 per cent positive or negatively the adjustments budget will be amended.

#### ***10.5.7 Debt impairment expense as a percentage of billable revenue***

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 5.8, 6.1 and 5.3 per cent over the MTREF. The provision is well within the accepted practice.

#### ***10.5.8 Capital payments percentage of capital expenditure***

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality aims to keep strict compliance with the legislative requirement that debtors be paid within 30 days.

**10.5.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)**

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. It can be seen that 98.5 and thereafter 100 per cent of own funded capital relates to borrowings.

**10.5.10 Transfers/grants revenue as a percentage of Government transfers/grants available**

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Municipality has budgeted for all transfers.

**5.10.11 Consumer debtors change (Current and Non-current)**

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show that the debtor figures are kept at the same level.

**5.10.12 Repairs and maintenance expenditure level**

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term. It can be seen that the outcome is at 4.8, 4.1 and 4.2 per cent for each of the respective financial years.

**5.10.13 Asset renewal/rehabilitation expenditure level**

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. The information in

this regard is limited but a declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable.

## Section 11 - Expenditure on grants and reconciliations of unspent funds

The table below provides the transfers and grant receipts.

**Table SA18 – Receipts of transfers and grant programmes**

Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>RECEIPTS:</b>									
<b><u>Operating Transfers and Grants</u></b>									
<b>National Government:</b>	<b>11 864</b>	<b>15 476</b>	<b>19 398</b>	<b>19 683</b>	<b>19 683</b>	<b>19 683</b>	<b>22 647</b>	<b>23 211</b>	<b>25 178</b>
Local Government Equitable Share	9 879	12 151	15 267	16 648	16 648	16 648	18 897	20 474	22 158
Finance Management	1 250	2 590	3 000	1 250	1 250	1 250	1 250	1 250	1 450
Municipal Systems Improvement	735	735	750	790	790	790	800	900	950
EPWP Incentive				536	536	536	1 000		
MIG			381	459	459	459	400	587	620
Water Services Operating Subsidy							300		
<b>Provincial Government:</b>	<b>760</b>	<b>1 801</b>	<b>2 533</b>	<b>4 107</b>	<b>4 107</b>	<b>4 107</b>	<b>8 169</b>	<b>3 421</b>	<b>3 592</b>
Housing	760	1 461	2 229	447	447	447	4 757	3 421	3 592
Library		197	300	3 660	3 660	3 660	3 385		
Community Development Workers		96							
EMP Rialton Erf 5269		38							
Structure plan		0	0						
Social plan fund		1	1						
Vegetable project		3	3						
Multi purpose centre		4							
Main roads							27		
<b>Total Operating Transfers and Grants</b>	<b>12 624</b>	<b>17 278</b>	<b>21 931</b>	<b>23 789</b>	<b>23 789</b>	<b>23 789</b>	<b>30 816</b>	<b>26 632</b>	<b>28 770</b>
<b><u>Capital Transfers and Grants</u></b>									
<b>National Government:</b>	<b>19 282</b>	<b>46 364</b>	<b>5 655</b>	<b>10 713</b>	<b>10 713</b>	<b>10 713</b>	<b>22 325</b>	<b>11 149</b>	<b>11 793</b>
Municipal Infrastructure Grant (MIG)	19 282	8 686	5 244	8 713	8 713	8 713	10 725	11 149	11 793
Regional Bulk Infrastructure				-	-	-	11 600		
Finance Management Grant		160							
Flood damage		36 991							
National Electrification Program		526	411	2 000	2 000	2 000			
<b>Provincial Government:</b>	<b>286</b>	<b>4 296</b>	<b>-</b>	<b>6 062</b>	<b>6 062</b>	<b>6 062</b>	<b>2 039</b>	<b>1 466</b>	<b>1 540</b>
Housing Infrastructure	286	4 250		6 062	6 062	6 062	2 039	1 466	1 540
Library		46							
<b>Total Capital Transfers and Grants</b>	<b>19 568</b>	<b>50 660</b>	<b>5 655</b>	<b>16 775</b>	<b>16 775</b>	<b>16 775</b>	<b>24 364</b>	<b>12 615</b>	<b>13 333</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>32 192</b>	<b>67 937</b>	<b>27 587</b>	<b>40 565</b>	<b>40 565</b>	<b>40 565</b>	<b>55 179</b>	<b>39 247</b>	<b>42 103</b>

The table below provides the expenditure of the transfers and grants.

**Table SA19 - Expenditure on transfers and grant programmes**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>EXPENDITURE:</b>									
<b>Operating expenditure of Transfers and Grants</b>									
<b>National Government:</b>	2 263	16 122	19 265	19 683	19 683	19 683	22 647	23 211	25 178
Local Government Equitable Share	–	12 151	15 267	16 648	16 648	16 648	18 897	20 474	22 158
Finance Management	1 863	2 916	3 000	1 250	1 250	1 250	1 250	1 250	1 450
Municipal Systems Improvement	400	720	617	790	790	790	800	900	950
EPWP Incentive	–	–	–	536	536	536	1 000	–	–
MIG	–	334	381	459	459	459	400	587	620
Water Services Operating Subsidy	–	–	–	–	–	–	300	–	–
<b>Provincial Government:</b>	32 684	2 414	2 126	447	447	5 231	8 169	3 421	3 592
Housing	31 913	1 168	276	447	447	447	4 757	3 421	3 592
Library	–	289	300	–	–	4 480	3 385	–	–
Community Development Workers	–	96	–	–	–	–	–	–	–
EMP Rialton Erf 5269	–	29	–	–	–	9	–	–	–
Structure plan	188	–	–	–	–	1	–	–	–
Social plan fund	–	–	–	–	–	25	–	–	–
Vegetable project	0	12	7	–	–	70	–	–	–
Multi purpose centre	–	–	–	–	–	198	–	–	–
Flood damage	–	819	1 543	–	–	–	–	–	–
Main roads	228	–	–	–	–	–	27	–	–
	283	–	–	–	–	–	–	–	–
	72	–	–	–	–	–	–	–	–
<b>Total operating expenditure of Transfers and Grants:</b>	<b>34 947</b>	<b>18 536</b>	<b>21 390</b>	<b>20 130</b>	<b>20 130</b>	<b>24 914</b>	<b>30 816</b>	<b>26 632</b>	<b>28 770</b>
<b>Capital expenditure of Transfers and Grants</b>									
<b>National Government:</b>	26 338	12 166	34 703	10 713	10 713	18 776	24 325	11 149	11 793
Municipal Infrastructure Grant (MIG)	5 880	8 078	6 931	8 713	8 713	8 713	10 725	11 149	11 793
Regional Bulk Infrastructure	–	–	–	–	–	–	11 600	–	–
Water Affairs	19 529	–	–	–	–	–	–	–	–
EPWP	–	–	–	–	–	–	–	–	–
Flood damage	–	2 842	27 772	–	–	8 062	2 000	–	–
Finance Management Grant	–	160	–	–	–	–	–	–	–
Municipal Systems Improvement	–	148	–	–	–	–	–	–	–
National Electrification Program	929	938	–	2 000	2 000	2 000	–	–	–
<b>Provincial Government:</b>	–	4 797	–	6 062	6 062	6 062	2 039	1 466	1 540
Housing Infrastructure	–	4 250	–	6 062	6 062	6 062	2 039	1 466	1 540
Multi purpose centre	–	501	–	–	–	–	–	–	–
Library	–	46	–	–	–	–	–	–	–
<b>Total capital expenditure of Transfers and Grants</b>	<b>26 338</b>	<b>16 963</b>	<b>34 703</b>	<b>16 775</b>	<b>16 775</b>	<b>24 838</b>	<b>26 364</b>	<b>12 615</b>	<b>13 333</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>61 286</b>	<b>35 500</b>	<b>56 093</b>	<b>36 905</b>	<b>36 905</b>	<b>49 751</b>	<b>57 179</b>	<b>39 247</b>	<b>42 103</b>

The table below provides the unspent balances of the transfers and grants.

**Table SA 20 - Reconciliation between of transfers, grant receipts and unspent funds**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>Operating transfers and grants:</b>									
<b>National Government:</b>									
Balance unspent at beginning of the year	(9 088)	513	(133)	(3 749)	(3 749)	0	0	0	0
Current year receipts	11 864	15 476	19 398	19 683	19 683	19 683	22 647	23 211	25 178
<b>Conditions met - transferred to revenue</b>	<b>2 263</b>	<b>16 122</b>	<b>19 265</b>	<b>19 683</b>	<b>19 683</b>	<b>19 683</b>	<b>22 647</b>	<b>23 211</b>	<b>25 178</b>
Conditions still to be met - transferred to liabilities	513	(133)	0	(3 749)	(3 749)	0	0	0	0
<b>Provincial Government:</b>									
Balance unspent at beginning of the year	33 253	1 329	717	620	620	1 124	-	-	-
Current year receipts	760	1 801	2 533	4 107	4 107	4 107	8 169	3 421	3 592
<b>Conditions met - transferred to revenue</b>	<b>32 684</b>	<b>2 414</b>	<b>2 126</b>	<b>447</b>	<b>447</b>	<b>5 231</b>	<b>8 169</b>	<b>3 421</b>	<b>3 592</b>
Conditions still to be met - transferred to liabilities	1 329	717	1 124	4 280	4 280	-	-	-	-
<b>District Municipality:</b>									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities	-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities	-	-	-	-	-	-	-	-	-
<b>Total operating transfers and grants revenue</b>	<b>34 947</b>	<b>18 536</b>	<b>21 390</b>	<b>20 130</b>	<b>20 130</b>	<b>24 914</b>	<b>30 816</b>	<b>26 632</b>	<b>28 770</b>
<b>Total operating transfers and grants - CTBM</b>	<b>1 842</b>	<b>584</b>	<b>1 125</b>	<b>530</b>	<b>530</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital transfers and grants:</b>									
<b>National Government:</b>									
Balance unspent at beginning of the year	11 968	4 912	39 110	4 482	4 482	10 062	2 000	-	-
Current year receipts	19 282	46 364	5 655	10 713	10 713	10 713	22 325	11 149	11 793
<b>Conditions met - transferred to revenue</b>	<b>26 338</b>	<b>12 166</b>	<b>34 703</b>	<b>10 713</b>	<b>10 713</b>	<b>18 776</b>	<b>24 325</b>	<b>11 149</b>	<b>11 793</b>
Conditions still to be met - transferred to liabilities	4 912	39 110	10 062	4 482	4 482	2 000	-	-	-
<b>Provincial Government:</b>									
Balance unspent at beginning of the year	215	501	-	1 276	1 276	-	-	-	-
Current year receipts	286	4 296	-	6 062	6 062	6 062	2 039	1 466	1 540
<b>Conditions met - transferred to revenue</b>	<b>-</b>	<b>4 797</b>	<b>-</b>	<b>6 062</b>	<b>6 062</b>	<b>6 062</b>	<b>2 039</b>	<b>1 466</b>	<b>1 540</b>
Conditions still to be met - transferred to liabilities	501	-	-	1 276	1 276	-	-	-	-
<b>District Municipality:</b>									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities	-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities	-	-	-	-	-	-	-	-	-
<b>Total capital transfers and grants revenue</b>	<b>26 338</b>	<b>16 963</b>	<b>34 703</b>	<b>16 775</b>	<b>16 775</b>	<b>24 838</b>	<b>26 364</b>	<b>12 615</b>	<b>13 333</b>
<b>Total capital transfers and grants - CTBM</b>	<b>5 413</b>	<b>39 110</b>	<b>10 062</b>	<b>5 757</b>	<b>5 757</b>	<b>2 000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>	<b>61 286</b>	<b>35 500</b>	<b>56 093</b>	<b>36 905</b>	<b>36 905</b>	<b>49 751</b>	<b>57 179</b>	<b>39 247</b>	<b>42 103</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>	<b>7 255</b>	<b>39 693</b>	<b>11 187</b>	<b>6 288</b>	<b>6 288</b>	<b>2 000</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Section 12 - Councillor and employee benefits

**Table SA22 - Summary of councillor and staff benefits**

Summary of Employee and Councillor remuneration R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>									
Basic Salaries and Wages	-	2 468	2 474	2 107	2 107	2 696	3 060	3 213	3 374
Pension and UIF Contributions	-	-	-	204	204	-	-	-	-
Medical Aid Contributions	-	-	-	57	57	-	-	-	-
Motor Vehicle Allowance	-	-	-	332	332	-	-	-	-
Cellphone Allowance	-	-	-	-	-	-	-	-	-
Housing Allowances	-	-	-	105	105	-	-	-	-
Other benefits and allowances	-	-	-	5	5	-	-	-	-
<b>Sub Total - Councillors</b>	-	2 468	2 474	2 810	2 810	2 696	3 060	3 213	3 374
<b>% increase</b>		-	0.2%	13.6%	-	(4.0%)	13.5%	5.0%	5.0%
<b>Senior Managers of the Municipality</b>									
Basic Salaries and Wages	2 793	2 181	2 062	1 314	1 314	-	-	-	-
Pension and UIF Contributions	170	116	151	89	89	-	-	-	-
Medical Aid Contributions	107	95	97	59	59	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	735	577	560	349	349	-	-	-	-
Cellphone Allowance	-	-	-	60	60	-	-	-	-
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	29	38	25	19	19	-	-	-	-
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>	3 834	3 007	2 895	1 891	1 891	-	-	-	-
<b>% increase</b>		(21.6%)	(3.7%)	(34.7%)	-	(100.0%)	-	-	-
<b>Other Municipal Staff</b>									
Basic Salaries and Wages	(2 793)	21 813	22 701	26 901	26 901	27 361	36 154	38 531	41 065
Pension and UIF Contributions	(170)	3 200	3 624	5 131	5 131	4 814	7 956	8 504	9 090
Medical Aid Contributions	(107)	1 337	1 473	2 395	2 395	2 336	2 469	2 691	2 933
Overtime	-	2 011	2 597	2 480	2 480	2 270	2 105	2 243	2 391
Performance Bonus	-	2 161	1 673	2 107	2 107	1 974	2 685	2 861	3 049
Motor Vehicle Allowance	(735)	(85)	(13)	2 077	2 077	604	2 122	2 262	2 411
Cellphone Allowance	-	21	11	-	-	-	-	-	-
Housing Allowances	-	230	213	275	275	221	236	252	268
Other benefits and allowances	(29)	804	970	-	-	1 496	1 736	1 851	1 973
Payments in lieu of leave	-	252	301	-	-	322	-	-	-
Long service awards	-	85	103	-	-	447	404	431	459
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
<b>Sub Total - Other Municipal Staff</b>	(3 834)	31 829	33 653	41 365	41 365	41 845	55 867	59 625	63 638
<b>% increase</b>		(930.2%)	5.7%	22.9%	-	1.2%	33.5%	6.7%	6.7%
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	-	37 304	39 021	46 066	46 066	44 541	58 927	62 838	67 012
<b>% increase</b>		-	4.6%	18.1%	-	(3.3%)	32.3%	6.6%	6.6%
<b>TOTAL MANAGERS AND STAFF</b>	-	34 836	36 548	43 256	43 256	41 845	55 867	59 625	63 638

**Table SA23 - Salaries, allowances and benefits (political office bearers/councillors/senior managers)**

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
<b>Councillors</b>							
Speaker	1	479 314		18 840			498 154
Chief Whip							-
Executive Mayor	1	594 395		18 840			613 235
Deputy Executive Mayor	1	479 314		18 840			498 154
Executive Committee	1	450 547		18 840			469 387
Total for all other councillors	5	922 331		58 740			981 071
<b>Total Councillors</b>	<b>9</b>	<b>2 925 901</b>	<b>-</b>	<b>134 100</b>			<b>3 060 001</b>
<b>Senior Managers of the Municipality</b>							
Municipal Manager	1	1 299 941					1 299 941
Chief Finance Officer	1	815 989					815 989
Director: CORPORATE SERVICES	1	815 989					815 989
Director: COMMUNITY SERVICES	1	815 989					815 989
Director: ENGINEERING SERVICES	1	815 989					815 989
							-
							-
<b>Total Senior Managers of the Municipality</b>	<b>5</b>	<b>4 563 897</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>4 563 897</b>

**Table SA24 – Summary of personnel numbers**

Summary of Personnel Numbers				Current Year 2011/12			Budget Year 2012/13		
Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>									
Councillors (Political Office Bearers plus Other Councillors)	10		10	9		9	9		9
Board Members of municipal entities									
<b>Municipal employees</b>									
Municipal Manager and Senior Managers	5		5	5		5	5	0	5
Other Managers	8	6		8	6		13	6	0
Professionals	23	10	1	23	10	1	13	8	0
Professionals: Finance	5	3		5	3		6	4	0
Professionals: Spatial/town planning	1	1		1	1		1	1	0
Professionals: Information Technology	1			1			1	0	0
Professionals: Roads	3	1		3	1		0	0	0
Professionals: Electricity	3	2		3	2		1	1	0
Professionals: Water	3	1		3	1		1	1	0
Professionals: Sanitation	1			1			0	0	0
Professionals: Refuse	1			1			0	0	0
Professionals: Other	5	2	1	5	2	1	3	1	0
Technicians	11	2	0	11	2	0	61	39	0
Technicians: Finance							0	0	0
Technicians: Spatial/town planning	1	1		1	1		4	1	0
Technicians: Information Technology	2			2			2	0	0
Technicians: Roads	2			2			19	10	0
Technicians: Electricity	2			2			14	13	0
Technicians: Water	1	1		1	1		9	7	0
Technicians: Sanitation	1			1			0	0	0
Technicians: Refuse							1	1	0
Technicians: Other	2			2			12	7	0
Clerks (Clerical and administrative)	60	57		60	58		155	94	0
Service and sales workers	15	10		15	13		7	4	0
Skilled agricultural and fishery workers							0	0	0
Craft and related trades	23	20		23	21		0	0	0
Plant and Machine Operators	18	12		18	12		46	27	0
Elementary Occupations		104			109		122	66	0
<b>TOTAL PERSONNEL NUMBERS</b>	<b>173</b>	<b>221</b>	<b>16</b>	<b>172</b>	<b>231</b>	<b>15</b>	<b>172</b>	<b>231</b>	<b>15</b>
% Increase				3.0%	–	–	(0.6%)	4.5%	(6.3%)
<b>Total municipal employees headcount</b>									
Finance personnel headcount		28	2		26	3			
Human Resources personnel headcount		2			2				

## Section 13 - Monthly targets for revenue, expenditure and cash flow

**Table SA25 - Budgeted monthly revenue and expenditure**

Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>															
Property rates	21 709	22	22	22	22	22	22	22	22	22	22	222	22 152	23 326	24 607
Property rates - penalties & collection charges	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Service charges - electricity revenue	6 002	5 854	5 411	5 795	6 227	5 820	2 480	2 806	3 140	3 235	4 054	4 497	55 321	61 407	68 162
Service charges - water revenue	682	752	781	905	964	930	789	1 157	1 123	1 034	1 189	617	10 922	11 501	12 111
Service charges - sanitation revenue	988	988	988	988	988	988	988	988	988	988	988	988	11 855	12 483	13 145
Service charges - refuse revenue	551	551	551	551	551	551	551	551	551	551	551	551	6 610	6 960	7 329
Service charges - other	1	1	1	1	1	1	1	1	1	1	1	(1)	12	13	13
Rental of facilities and equipment	63	63	63	63	63	63	63	63	63	63	63	63	757	797	836
Interest earned - external investments	129	129	129	129	129	129	129	129	129	129	129	129	1 550	1 632	1 712
Interest earned - outstanding debtors	138	138	138	138	138	138	138	138	138	138	138	138	1 650	1 737	1 823
Dividends received	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines	114	114	114	114	114	114	114	114	114	114	114	114	1 362	1 434	1 504
Licences and permits	56	56	56	56	56	56	56	56	56	56	56	56	670	705	740
Agency services	94	94	94	94	94	94	94	94	94	94	94	94	1 133	1 193	1 252
Transfers recognised - operational	10 027	(396)	(396)	8 985	(396)	(396)	(396)	5 858	(396)	(396)	(396)	9 117	30 816	26 632	28 770
Other revenue	120	120	120	120	120	120	120	120	120	120	120	120	1 446	1 522	1 597
Gains on disposal of PPE	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total Revenue (excluding capital transfers and</b>	<b>40 673</b>	<b>8 486</b>	<b>8 073</b>	<b>17 961</b>	<b>9 071</b>	<b>8 630</b>	<b>5 149</b>	<b>12 097</b>	<b>6 143</b>	<b>6 148</b>	<b>7 123</b>	<b>16 704</b>	<b>146 256</b>	<b>151 344</b>	<b>163 600</b>
<b>Expenditure By Type</b>															
Employee related costs	4 369	4 369	4 369	4 369	7 812	4 369	4 369	4 369	4 369	4 369	4 369	4 369	55 867	59 625	63 638
Remuneration of councillors	243	243	243	243	243	243	243	340	255	255	255	255	3 060	3 213	3 374
Debt impairment	522	522	522	522	522	522	522	522	522	522	522	522	6 263	7 056	6 642
Depreciation & asset impairment	1 652	1 652	1 652	1 652	1 652	1 652	1 652	1 652	1 652	1 652	1 652	1 652	19 820	23 390	25 469
Finance charges	53	53	706	53	53	2 883	53	53	778	53	53	3 100	7 887	16 421	17 922
Bulk purchases	2 674	3 589	3 500	3 230	3 464	3 727	3 479	1 447	1 646	1 849	1 906	2 404	32 915	38 181	44 290
Other materials	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Contracted services	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and grants	—	—	325	—	—	325	—	—	325	—	—	325	1 300	1 369	1 436
Other expenditure	3 028	3 028	3 028	3 028	3 028	3 028	3 028	3 028	3 028	3 028	3 028	3 028	36 334	35 611	37 504
Loss on disposal of PPE	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total Expenditure</b>	<b>12 539</b>	<b>13 455</b>	<b>14 343</b>	<b>13 096</b>	<b>16 772</b>	<b>16 747</b>	<b>13 344</b>	<b>11 410</b>	<b>12 574</b>	<b>11 727</b>	<b>11 784</b>	<b>15 655</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>
<b>Surplus/(Deficit)</b>	<b>28 134</b>	<b>(4 969)</b>	<b>(6 271)</b>	<b>4 865</b>	<b>(7 701)</b>	<b>(8 118)</b>	<b>(8 195)</b>	<b>687</b>	<b>(6 431)</b>	<b>(5 578)</b>	<b>(4 661)</b>	<b>1 049</b>	<b>(17 190)</b>	<b>(33 522)</b>	<b>(36 675)</b>
Transfers recognised - capital	2 197	2 197	2 197	2 197	2 197	2 197	2 197	2 197	2 197	2 197	2 197	2 197	26 364	12 615	13 334
Contributions recognised - capital	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Contributed assets	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>30 331</b>	<b>(2 772)</b>	<b>(4 074)</b>	<b>7 062</b>	<b>(5 504)</b>	<b>(5 921)</b>	<b>(5 998)</b>	<b>2 884</b>	<b>(4 234)</b>	<b>(3 381)</b>	<b>(2 464)</b>	<b>3 246</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
Taxation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Attributable to minorities	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit)</b>	<b>30 331</b>	<b>(2 772)</b>	<b>(4 074)</b>	<b>7 062</b>	<b>(5 504)</b>	<b>(5 921)</b>	<b>(5 998)</b>	<b>2 884</b>	<b>(4 234)</b>	<b>(3 381)</b>	<b>(2 464)</b>	<b>3 246</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>

**Table SA26 - Budgeted monthly revenue and expenditure (municipal vote)**

Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue by Vote</b>															
Vote 1 - MUNICIPAL MANAGER	14	14	14	14	14	14	14	14	14	14	14	14	165	174	182
Vote 2 - CORPORATE SERVICES	29 315	70	70	6 872	70	70	70	4 605	70	70	70	269	41 618	44 399	47 393
Vote 3 - FINANCE SERVICE	1 110	290	290	1 028	290	290	290	782	290	290	290	290	5 531	5 815	6 245
Vote 4 - ENGINEERS SERVICE	10 410	9 643	9 229	10 358	10 228	9 787	6 306	7 414	7 300	7 305	8 279	8 150	104 409	97 399	106 116
Vote 5 - COMMUNITY SERVICES	2 021	667	667	1 885	667	667	667	1 479	667	667	667	10 180	20 897	16 172	16 998
<b>Total Revenue by Vote</b>	<b>42 870</b>	<b>10 683</b>	<b>10 269</b>	<b>20 157</b>	<b>11 268</b>	<b>10 827</b>	<b>7 346</b>	<b>14 294</b>	<b>8 340</b>	<b>8 345</b>	<b>9 319</b>	<b>18 902</b>	<b>172 619</b>	<b>163 959</b>	<b>176 934</b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 1 - MUNICIPAL MANAGER	489	489	739	489	780	739	489	489	739	489	489	739	7 159	7 592	8 040
Vote 2 - CORPORATE SERVICES	1 101	1 101	1 829	1 101	1 486	4 006	1 101	1 198	1 914	1 113	1 113	4 236	21 296	30 681	32 984
Vote 3 - FINANCE SERVICE	1 305	1 305	1 305	1 305	1 900	1 305	1 305	1 305	1 305	1 305	1 305	1 305	16 256	18 059	19 089
Vote 4 - ENGINEERS SERVICE	7 204	8 120	8 030	7 761	9 210	8 257	8 009	5 978	6 176	6 379	6 437	6 935	88 495	97 827	107 419
Vote 5 - COMMUNITY SERVICES	2 440	2 440	2 440	2 440	3 397	2 440	2 440	2 440	2 440	2 440	2 440	2 440	30 240	30 708	32 744
<b>Total Expenditure by Vote</b>	<b>12 539</b>	<b>13 455</b>	<b>14 343</b>	<b>13 096</b>	<b>16 772</b>	<b>16 747</b>	<b>13 344</b>	<b>11 410</b>	<b>12 574</b>	<b>11 727</b>	<b>11 784</b>	<b>15 655</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>30 331</b>	<b>(2 772)</b>	<b>(4 074)</b>	<b>7 062</b>	<b>(5 504)</b>	<b>(5 921)</b>	<b>(5 999)</b>	<b>2 884</b>	<b>(4 234)</b>	<b>(3 381)</b>	<b>(2 464)</b>	<b>3 248</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>30 331</b>	<b>(2 772)</b>	<b>(4 074)</b>	<b>7 062</b>	<b>(5 504)</b>	<b>(5 921)</b>	<b>(5 999)</b>	<b>2 884</b>	<b>(4 234)</b>	<b>(3 381)</b>	<b>(2 464)</b>	<b>3 248</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>

Table SA27 - Budgeted monthly revenue and expenditure (standard classification)

Description R thousand	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue - Standard</b>															
<b>Governance and administration</b>	2 345	171	171	2 128	171	171	171	1 476	171	171	171	39 746	47 063	50 125	53 544
Executive and council	1 110	290	290	1 028	290	290	290	782	290	290	290	35 822	41 063	43 814	46 780
Budget and treasury office	39	39	39	39	39	39	39	39	39	39	39	5 100	5 531	5 815	6 245
Corporate services	1 196	(158)	(158)	1 060	(158)	(158)	(158)	654	(158)	(158)	(158)	(1 176)	470	495	519
<b>Community and public safety</b>	2 906	2 335	2 335	2 848	2 335	2 335	2 335	2 677	2 335	2 335	2 335	(16 108)	11 000	5 751	6 038
Community and social services	0	0	0	0	0	0	0	0	0	0	0	10 999	11 000	5 750	6 038
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	2 905	2 335	2 335	2 848	2 335	2 335	2 335	2 677	2 335	2 335	2 335	(27 108)	-	-	-
<b>Economic and environmental services</b>	11 249	10 481	10 068	11 196	11 066	10 625	7 144	8 252	8 138	8 144	9 118	(76 039)	29 443	15 623	16 491
Planning and development	2 898	2 328	2 328	2 841	2 328	2 328	2 328	2 670	2 328	2 328	2 328	(26 945)	85	90	94
Road transport	-	-	-	-	-	-	-	-	-	-	-	29 358	29 358	15 533	16 397
Environmental protection	8 350	8 153	7 740	8 355	8 739	8 298	4 817	5 582	5 810	5 816	6 790	(78 451)	-	-	-
<b>Trading services</b>	2 351	2 301	2 331	2 562	2 513	2 480	2 338	2 778	2 672	2 583	2 739	57 464	85 113	92 461	100 861
Electricity	803	753	782	1 014	965	931	790	1 230	1 124	1 035	1 190	44 681	55 298	61 382	68 136
Water	997	997	997	997	997	997	997	997	997	997	997	264	11 235	11 515	12 125
Waste water management	551	551	551	551	551	551	551	551	551	551	551	5 909	11 969	12 603	13 270
Waste management	-	-	-	-	-	-	-	-	-	-	-	6 610	6 610	6 961	7 330
<b>Other</b>	42 870	10 683	10 269	20 157	11 268	10 827	7 346	14 294	8 340	8 345	9 319	(153 717)	-	-	-
<b>Total Revenue - Standard</b>	<b>61 720</b>	<b>25 971</b>	<b>25 174</b>	<b>38 892</b>	<b>27 354</b>	<b>26 437</b>	<b>19 334</b>	<b>29 477</b>	<b>21 655</b>	<b>21 578</b>	<b>23 682</b>	<b>(148 653)</b>	<b>172 619</b>	<b>163 959</b>	<b>176 934</b>
<b>Expenditure - Standard</b>															
<b>Governance and administration</b>	3 516	3 544	3 541	3 533	5 007	3 548	3 541	3 478	3 485	3 491	3 492	2 130	42 306	53 777	57 404
Executive and council	1 305	1 305	1 305	1 305	1 900	1 305	1 305	1 305	1 305	1 305	1 305	5 045	19 996	29 236	31 468
Budget and treasury office	480	480	480	480	776	480	480	480	480	480	480	10 683	16 256	18 059	19 089
Corporate services	1 731	1 759	1 756	1 748	2 331	1 763	1 756	1 694	1 700	1 706	1 708	(13 598)	6 053	6 482	6 847
<b>Community and public safety</b>	2 339	2 367	2 365	2 356	3 227	2 372	2 364	2 302	2 308	2 314	2 316	(5 257)	21 374	21 347	23 035
Community and social services	20	20	20	20	20	20	20	20	20	20	20	19 302	19 522	19 220	20 393
Sport and recreation	132	160	158	149	156	164	157	95	101	107	109	(1 249)	239	247	509
Public safety	-	-	-	-	-	-	-	-	-	-	-	1 613	1 613	1 880	2 133
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	2 187	2 187	2 187	2 187	3 051	2 187	2 187	2 187	2 187	2 187	2 187	(24 923)	-	-	-
<b>Economic and environmental services</b>	7 898	8 785	8 698	8 437	10 260	8 918	8 678	6 709	6 901	7 098	7 153	(62 424)	27 110	27 741	29 293
Planning and development	2 062	2 062	2 062	2 062	2 837	2 062	2 062	2 062	2 062	2 062	2 062	(21 859)	1 595	1 697	1 806
Road transport	-	-	-	-	-	-	-	-	-	-	-	25 515	25 515	26 044	27 487
Environmental protection	5 836	6 723	6 636	6 375	7 424	6 856	6 616	4 647	4 839	5 036	5 092	(66 081)	-	-	-
<b>Trading services</b>	2 297	2 297	2 547	2 297	2 871	2 547	2 297	2 297	2 547	2 297	2 297	45 065	71 656	80 947	89 438
Electricity	811	811	811	811	1 040	811	811	811	811	811	811	34 363	43 518	49 745	56 818
Water	1 047	1 047	1 047	1 047	1 279	1 047	1 047	1 047	1 047	1 047	1 047	(1 781)	9 966	10 425	11 106
Waste water management	439	439	439	439	553	439	439	439	439	439	439	7 853	12 793	14 977	15 447
Waste management	-	-	250	-	-	250	-	-	250	-	-	4 629	5 379	5 801	6 067
<b>Other</b>	12 539	13 455	14 343	13 096	16 772	16 747	13 344	11 410	12 574	11 727	11 784	(146 791)	1 000	1 053	1 105
<b>Total Expenditure - Standard</b>	<b>28 590</b>	<b>30 448</b>	<b>31 494</b>	<b>29 719</b>	<b>38 137</b>	<b>34 132</b>	<b>30 224</b>	<b>26 196</b>	<b>27 814</b>	<b>26 926</b>	<b>27 043</b>	<b>(167 278)</b>	<b>163 446</b>	<b>184 866</b>	<b>200 275</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>33 131</b>	<b>(4 477)</b>	<b>(6 320)</b>	<b>9 172</b>	<b>(10 784)</b>	<b>(7 695)</b>	<b>(10 890)</b>	<b>3 281</b>	<b>(6 159)</b>	<b>(5 348)</b>	<b>(3 361)</b>	<b>18 625</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>
Share of surplus/ (deficit) of associate	30 331	(2 772)	(4 074)	7 062	(5 504)	(5 921)	(5 999)	2 884	(4 234)	(3 381)	(2 464)	(5 926)	-	-	-
<b>Surplus/(Deficit)</b>	<b>63 461</b>	<b>(7 250)</b>	<b>(10 394)</b>	<b>16 234</b>	<b>(16 288)</b>	<b>(13 616)</b>	<b>(16 889)</b>	<b>6 164</b>	<b>(10 393)</b>	<b>(8 730)</b>	<b>(5 825)</b>	<b>12 699</b>	<b>9 173</b>	<b>(20 907)</b>	<b>(23 341)</b>

**Table SA28 - Budgeted monthly capital expenditure (municipal vote)**

Description  R thousand	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Multi-year expenditure to be appropriated</b>															
Vote 1 - MUNICIPAL MANAGER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - FINANCE SERVICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - ENGINEERS SERVICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>															
Vote 1 - MUNICIPAL MANAGER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES	-	-	1 514	-	-	1 486	-	-	-	-	-	-	3 000	2 500	-
Vote 3 - FINANCE SERVICE	-	-	-	-	100	300	-	-	100	-	-	-	500	-	-
Vote 4 - ENGINEERS SERVICE	5 283	7 029	7 509	8 948	11 742	5 977	8 581	9 977	9 781	5 986	3 492	8 429	92 734	54 999	24 957
Vote 5 - COMMUNITY SERVICES	45	335	1 220	394	2 240	1 000	310	166	246	136	136	286	6 514	7 331	8 676
<b>Capital single-year expenditure sub-total</b>	<b>5 328</b>	<b>7 364</b>	<b>10 242</b>	<b>9 342</b>	<b>14 082</b>	<b>8 763</b>	<b>8 891</b>	<b>10 143</b>	<b>10 127</b>	<b>6 122</b>	<b>3 628</b>	<b>8 715</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>
<b>Total Capital Expenditure</b>	<b>5 328</b>	<b>7 364</b>	<b>10 242</b>	<b>9 342</b>	<b>14 082</b>	<b>8 763</b>	<b>8 891</b>	<b>10 143</b>	<b>10 127</b>	<b>6 122</b>	<b>3 628</b>	<b>8 715</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>

**Table SA29 - Budgeted monthly capital expenditure (standard classification)**

Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital Expenditure - Standard</b>															
<b>Governance and administration</b>	-	-	1 514	-	100	1 786	-	-	100	-	-	-	3 500	2 500	-
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Budget and treasury office	-	-	-	-	100	300	-	-	100	-	-	-	500	-	-
Corporate services	-	-	1 514	-	-	1 486	-	-	-	-	-	-	3 000	2 500	-
<b>Community and public safety</b>	15	260	340	205	2 150	1 000	300	400	300	250	250	1 993	7 463	6 481	9 676
Community and social services	15	260	310	85	1 250	1 000	-	30	50	-	-	1 593	4 593	4 481	3 590
Sport and recreation	-	-	-	120	600	-	-	-	-	-	-	150	870	-	5 086
Public safety	-	-	30	-	300	-	300	370	250	250	250	250	2 000	2 000	1 000
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	550	2 049	1 637	1 330	4 314	500	2 100	6 054	6 549	3 499	1 650	1 030	31 262	4 884	2 000
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport	550	2 049	1 637	1 330	4 314	500	2 100	6 054	6 549	3 499	1 650	1 030	31 262	4 884	2 000
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	4 733	4 980	6 452	7 799	7 228	5 477	6 341	3 553	2 982	2 237	1 592	7 149	60 523	50 965	21 957
Electricity	500	500	2 310	1 600	1 650	1 050	1 960	2 022	2 032	1 432	772	5 772	21 600	13 100	14 350
Water	65	145	379	400	425	365	335	387	360	185	325	275	3 646	500	5 641
Waste water management	4 168	4 335	3 626	5 649	5 053	4 062	3 886	1 144	590	620	495	1 102	34 730	35 215	1 966
Waste management	-	-	137	150	100	-	160	-	-	-	-	-	547	2 150	-
<b>Other</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Standard</b>	<b>5 298</b>	<b>7 289</b>	<b>9 942</b>	<b>9 334</b>	<b>13 792</b>	<b>8 763</b>	<b>8 741</b>	<b>10 007</b>	<b>9 931</b>	<b>5 986</b>	<b>3 492</b>	<b>10 172</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>



Table SA30 - Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash Receipts By Source</b>															
Property rates	1 477	1 477	5 538	1 477	1 477	1 477	1 477	1 477	1 477	1 477	1 477	1 846	22 152	23 326	24 607
Property rates - penalties & collection charges	—	—	—	—	—	—	—	—	—	—	—	—	—	(825)	(688)
Service charges - electricity revenue	5 828	5 684	5 255	5 627	6 047	5 651	2 408	2 725	3 049	3 141	3 936	4 366	53 717	59 933	66 866
Service charges - water revenue	608	671	697	807	860	830	703	1 032	1 001	922	1 061	550	9 741	10 305	11 033
Service charges - sanitation revenue	789	789	789	789	789	789	789	789	789	789	789	789	9 471	10 036	10 700
Service charges - refuse revenue	460	460	460	460	460	460	460	460	460	460	460	460	5 517	5 847	6 193
Service charges - other	1	1	1	1	1	1	1	1	1	1	1	1	12	13	13
Rental of facilities and equipment	63	63	63	63	63	63	63	63	63	63	63	63	757	797	836
Interest earned - external investments	129	129	129	129	129	129	129	129	129	129	129	129	1 550	1 632	1 712
Interest earned - outstanding debtors	138	138	138	138	138	138	138	138	138	138	138	138	1 650	1 737	1 823
Dividends received	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines	114	114	114	114	114	114	114	114	114	114	114	114	1 362	1 434	1 504
Licences and permits	56	56	56	56	56	56	56	56	56	56	56	56	670	705	740
Agency services	94	94	94	94	94	94	94	94	94	94	94	94	1 133	1 193	1 252
Transfer receipts - operational	10 272	—	—	10 272	—	—	—	10 272	—	—	—	—	30 816	26 632	28 770
Other revenue	120	120	120	120	120	120	120	120	120	120	120	120	1 446	1 522	1 597
<b>Cash Receipts by Source</b>	<b>20 148</b>	<b>9 796</b>	<b>13 453</b>	<b>20 146</b>	<b>10 347</b>	<b>9 921</b>	<b>6 553</b>	<b>17 469</b>	<b>7 491</b>	<b>7 504</b>	<b>8 437</b>	<b>8 726</b>	<b>139 993</b>	<b>144 288</b>	<b>156 959</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital	8 121	—	—	8 121	—	—	—	8 121	—	—	—	—	24 364	12 615	13 333
Contributions recognised - capital & Contributed	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Proceeds on disposal of PPE	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Short term loans	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Borrowing long term/refinancing	6 270	6 270	6 270	6 270	6 270	6 270	6 270	6 270	6 270	6 270	6 270	6 270	75 234	52 215	20 300
Increase (decrease) in consumer deposits	6	6	6	6	6	6	6	6	6	6	6	6	76	81	87
Decrease (Increase) in non-current debtors	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Decrease (increase) other non-current receivable	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Decrease (increase) in non-current investments	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total Cash Receipts by Source</b>	<b>34 545</b>	<b>16 072</b>	<b>19 729</b>	<b>34 543</b>	<b>16 623</b>	<b>16 197</b>	<b>12 828</b>	<b>31 866</b>	<b>13 767</b>	<b>13 780</b>	<b>14 713</b>	<b>15 002</b>	<b>239 666</b>	<b>209 200</b>	<b>190 678</b>
<b>Cash Payments by Type</b>															
Employee related costs	4 357	4 357	4 357	4 357	7 791	4 357	4 357	4 357	4 357	4 357	4 357	4 357	55 718	59 439	63 410
Remuneration of councillors	243	243	243	243	243	243	243	340	255	255	255	255	3 060	3 213	3 374
Finance charges	53	53	706	53	53	2 883	53	53	778	53	53	3 100	7 887	16 421	17 922
Bulk purchases - Electricity	2 674	3 589	3 500	3 230	3 464	3 727	3 479	1 447	1 646	1 849	1 906	2 404	32 915	38 181	44 290
Bulk purchases - Water & Sewer	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other materials	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Contracted services	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and grants - other municipalities	—	—	325	—	—	325	—	—	325	—	—	325	1 300	1 369	1 436
Transfers and grants - other	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other expenditure	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	3 033	36 396	35 676	37 573
<b>Cash Payments by Type</b>	<b>10 359</b>	<b>11 275</b>	<b>12 163</b>	<b>10 916</b>	<b>14 583</b>	<b>14 567</b>	<b>11 164</b>	<b>9 230</b>	<b>10 394</b>	<b>9 546</b>	<b>9 604</b>	<b>13 475</b>	<b>137 276</b>	<b>154 300</b>	<b>168 005</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	5 298	7 289	9 942	9 334	13 792	8 763	8 741	10 007	9 931	5 986	3 492	10 172	102 748	64 830	33 633
Repayment of borrowing	—	—	286	—	—	1 238	—	—	317	—	—	1 333	3 174	5 613	6 796
Other Cash Flow s/Payments	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total Cash Payments by Type</b>	<b>15 657</b>	<b>18 564</b>	<b>22 391</b>	<b>20 249</b>	<b>28 375</b>	<b>24 568</b>	<b>19 905</b>	<b>19 237</b>	<b>20 642</b>	<b>15 532</b>	<b>13 096</b>	<b>24 980</b>	<b>243 197</b>	<b>224 743</b>	<b>208 434</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>18 888</b>	<b>(2 492)</b>	<b>(2 662)</b>	<b>14 294</b>	<b>(11 752)</b>	<b>(8 371)</b>	<b>(7 077)</b>	<b>12 629</b>	<b>(6 875)</b>	<b>(1 753)</b>	<b>1 618</b>	<b>(9 978)</b>	<b>(3 531)</b>	<b>(15 543)</b>	<b>(17 755)</b>
Cash/cash equivalents at the month/year begin:	(5 561)	13 326	10 834	8 173	22 466	10 714	2 344	(4 733)	7 896	1 021	(732)	886	(5 561)	(9 092)	(24 635)
Cash/cash equivalents at the month/year end:	13 326	10 834	8 173	22 466	10 714	2 344	(4 733)	7 896	1 021	(732)	886	(9 092)	(9 092)	(24 635)	(42 390)

**Section 14 - Contracts having future budgetary implications**

In terms of the Municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

## Section 15 - Capital expenditure details

The following tables present details of the Municipality's capital expenditure programme.

**Table SA 34a - Capital expenditure on new assets by asset class**

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>22 250</b>	<b>28 305</b>	<b>34 402</b>	<b>38 607</b>	<b>38 607</b>	<b>39 572</b>	<b>55 371</b>	<b>45 715</b>	<b>18 607</b>
Infrastructure - Road transport	8 796	6 141	16 106	2 006	2 006	2 006	6 235	—	570
Roads, Pavements & Bridges	8 796	6 141	16 106	254	254	254	1 000	—	—
Storm water	—	—	—	1 752	1 752	1 752	5 235	—	570
Infrastructure - Electricity	13 454	10 533	1 477	5 185	5 185	6 150	13 500	10 000	11 000
Generation	—	—	—	—	—	—	—	—	—
Transmission & Reticulation	13 454	10 533	1 477	4 535	4 535	5 500	11 500	8 000	10 000
Street Lighting	—	—	—	650	650	650	2 000	2 000	1 000
Infrastructure - Water	—	1 674	—	24 741	24 741	24 741	33 246	26 500	5 791
Dams & Reservoirs	—	370	—	—	—	—	1 350	1 000	—
Water purification	—	1 304	—	3 611	3 611	3 611	102	—	5 141
Reticulation	—	—	—	21 129	21 129	21 129	31 794	25 500	650
Infrastructure - Sanitation	—	8 379	6 618	6 265	6 265	6 265	1 980	9 215	1 246
Reticulation	—	8 379	6 618	—	—	—	300	250	250
Sewerage purification	—	—	—	6 265	6 265	6 265	1 680	8 965	996
Infrastructure - Other	—	1 579	10 202	410	410	410	410	—	—
Waste Management	—	1 579	10 202	410	410	410	410	—	—
Transportation	—	—	—	—	—	—	—	—	—
Gas	—	—	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—	—	—
<b>Community</b>	<b>191</b>	<b>1 205</b>	<b>11</b>	<b>7 107</b>	<b>7 107</b>	<b>7 107</b>	<b>4 840</b>	<b>4 116</b>	<b>8 676</b>
Parks & gardens	—	—	—	12	12	12	1 065	1 050	1 050
Sportsfields & stadia	—	—	—	660	660	660	870	—	5 086
Swimming pools	—	—	—	—	—	—	—	—	—
Community halls	99	548	11	23	23	23	340	1 500	1 000
Libraries	92	409	—	—	—	—	156	—	—
Recreational facilities	—	—	—	—	—	—	—	—	—
Fire, safety & emergency	—	—	—	—	—	—	—	—	—
Security and policing	—	—	—	—	—	—	—	—	—
Buses	—	—	—	—	—	—	—	—	—
Clinics	—	—	—	—	—	—	—	—	—
Museums & Art Galleries	—	—	—	—	—	—	—	—	—
Cemeteries	—	—	—	—	—	—	—	—	—
Social rental housing	—	248	—	—	—	—	—	—	—
Other	—	—	—	6 412	6 412	6 412	2 409	1 566	1 540
<b>Heritage assets</b>	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—	—	—
<b>Investment properties</b>	—	—	—	—	—	—	—	—	—
Housing development	—	—	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—	—	—
<b>Other assets</b>	<b>3 517</b>	<b>3 633</b>	<b>4 686</b>	<b>9 702</b>	<b>9 702</b>	<b>9 702</b>	<b>7 859</b>	<b>6 565</b>	<b>1 000</b>
General vehicles	1 275	2 030	2 445	3 400	3 400	3 400	3 722	200	—
Specialised vehicles	—	—	—	—	—	—	—	2 000	—
Plant & equipment	371	318	199	465	465	465	2 688	1 150	1 000
Computers - hardware/equipment	299	138	116	500	500	500	100	—	—
Furniture and other office equipment	1 015	914	136	1 073	1 073	1 073	218	15	—
Abattoirs	—	—	—	—	—	—	—	—	—
Markets	—	—	—	—	—	—	—	—	—
Civic Land and Buildings	—	222	1 473	4 264	4 264	4 264	1 131	3 200	—
Other Buildings	—	—	—	—	—	—	—	—	—
Other Land	—	—	—	—	—	—	—	—	—
Surplus Assets - (Investment or Inventory)	—	—	—	—	—	—	—	—	—
Other	558	12	317	—	—	—	—	—	—
<b>Agricultural assets</b>	—	—	—	—	—	—	—	—	—
List sub-class	—	—	—	—	—	—	—	—	—
<b>Biological assets</b>	—	—	—	—	—	—	—	—	—
List sub-class	—	—	—	—	—	—	—	—	—
<b>Intangibles</b>	—	538	66	—	—	—	300	—	—
Computers - software & programming	—	538	66	—	—	—	300	—	—
Other (list sub-class)	—	—	—	—	—	—	—	—	—
<b>Total Capital Expenditure on new assets</b>	<b>25 958</b>	<b>33 682</b>	<b>39 165</b>	<b>55 416</b>	<b>55 416</b>	<b>56 381</b>	<b>68 370</b>	<b>56 396</b>	<b>28 283</b>
<b>Specialised vehicles</b>	—	—	—	—	—	—	—	2 000	—
Refuse	—	—	—	—	—	—	—	2 000	—
Fire	—	—	—	—	—	—	—	—	—
Conservancy	—	—	—	—	—	—	—	—	—
Ambulances	—	—	—	—	—	—	—	—	—

Table SA34b - Capital expenditure on the renewal of existing assets by asset class

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	-	-	-	9 904	9 904	15 177	31 378	5 784	2 850
Infrastructure - Road transport	-	-	-	7 904	7 904	13 177	23 208	2 184	-
Roads, Pavements & Bridges	-	-	-	5 904	5 904	7 174	12 265	-	-
Storm water	-	-	-	2 000	2 000	6 003	10 943	2 184	-
Infrastructure - Electricity	-	-	-	2 000	2 000	2 000	7 600	3 600	2 850
Generation	-	-	-	-	-	-	-	-	-
Transmission & Reticulation	-	-	-	2 000	2 000	2 000	7 600	3 600	2 850
Street Lighting	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	570	-	-
Dams & Reservoirs	-	-	-	-	-	-	-	-	-
Water purification	-	-	-	-	-	-	-	-	-
Reticulation	-	-	-	-	-	-	570	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Reticulation	-	-	-	-	-	-	-	-	-
Sewerage purification	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-
Transportation	-	-	-	-	-	-	-	-	-
Gas	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Community</b>	-	-	-	-	-	-	-	-	-
Parks & gardens	-	-	-	-	-	-	-	-	-
Sportsfields & stadia	-	-	-	-	-	-	-	-	-
Swimming pools	-	-	-	-	-	-	-	-	-
Community halls	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Recreational facilities	-	-	-	-	-	-	-	-	-
Fire, safety & emergency	-	-	-	-	-	-	-	-	-
Security and policing	-	-	-	-	-	-	-	-	-
Buses	-	-	-	-	-	-	-	-	-
Clinics	-	-	-	-	-	-	-	-	-
Museums & Art Galleries	-	-	-	-	-	-	-	-	-
Cemeteries	-	-	-	-	-	-	-	-	-
Social rental housing	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Housing development	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	-	-	-	-	-	-	3 000	2 650	2 500
General vehicles	-	-	-	-	-	-	2 000	2 000	2 000
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment	-	-	-	-	-	-	-	-	-
Computers - hardware/equipment	-	-	-	-	-	-	-	-	-
Furniture and other office equipment	-	-	-	-	-	-	1 000	650	500
Abattoirs	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Civic Land and Buildings	-	-	-	-	-	-	-	-	-
Other Buildings	-	-	-	-	-	-	-	-	-
Other Land	-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Agricultural assets</b>	-	-	-	-	-	-	-	-	-
List sub-class	-	-	-	-	-	-	-	-	-
<b>Biological assets</b>	-	-	-	-	-	-	-	-	-
List sub-class	-	-	-	-	-	-	-	-	-
<b>Intangibles</b>	-	-	-	-	-	-	-	-	-
Computers - software & programming	-	-	-	-	-	-	-	-	-
Other (list sub-class)	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on renewal of existing</b>	-	-	-	9 904	9 904	15 177	34 378	8 434	5 350
<b>Specialised vehicles</b>	-	-	-	-	-	-	-	-	-
Refuse	-	-	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-	-	-
Conservancy	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	-	-	-	-
<b>Renewal of Existing Assets as % of total capex</b>	0.0%	0.0%	0.0%	15.2%	15.2%	21.2%	33.5%	13.0%	15.9%
<b>Renewal of Existing Assets as % of deprecn"</b>	0.0%	0.0%	0.0%	93.9%	93.9%	112.9%	173.5%	36.1%	21.0%

Table SA34c - Repairs and maintenance expenditure by asset class

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>5 315</b>	<b>5 920</b>	<b>6 510</b>	<b>3 430</b>	<b>3 430</b>	<b>4 010</b>	<b>4 792</b>	<b>5 046</b>	<b>5 294</b>
Infrastructure - Road transport	3 124	3 479	3 887	2 043	2 043	1 938	2 422	2 550	2 675
Roads, Pavements & Bridges	2 700	3 008	3 627	2 043	2 043	1 689	1 842	1 939	2 034
Storm water	423	471	260	-	-	248	580	611	641
Infrastructure - Electricity	1 210	1 347	1 520	1 387	1 387	874	1 280	1 348	1 414
Generation	-	-	-	-	-	-	-	-	-
Transmission & Reticulation	818	911	999	916	916	744	864	909	954
Street Lighting	392	436	522	471	471	130	417	439	460
Infrastructure - Water	525	585	533	-	-	620	550	579	608
Dams & Reservoirs	1	2	34	-	-	87	70	74	77
Water purification	144	161	85	-	-	141	110	116	122
Reticulation	379	423	414	-	-	392	370	390	409
Infrastructure - Sanitation	410	456	539	-	-	552	510	537	563
Reticulation	241	269	365	-	-	338	345	363	381
Sewerage purification	168	188	174	-	-	214	165	173	182
Infrastructure - Other	48	53	30	-	-	27	31	33	34
Waste Management	48	53	30	-	-	27	31	33	34
Transportation	-	-	-	-	-	-	-	-	-
Gas	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Community</b>	<b>801</b>	<b>893</b>	<b>1 098</b>	<b>205</b>	<b>205</b>	<b>951</b>	<b>1 488</b>	<b>1 567</b>	<b>1 644</b>
Parks & gardens	364	406	466	-	-	548	500	527	552
Sportsfields & stadia	118	131	127	-	-	122	126	133	139
Swimming pools	-	-	-	-	-	-	-	-	-
Community halls	57	63	133	-	-	62	213	224	235
Libraries	45	50	50	-	-	28	150	158	166
Recreational facilities	17	19	17	-	-	64	240	253	265
Fire, safety & emergency	100	111	192	170	170	35	165	174	182
Security and policing	-	-	-	-	-	-	-	-	-
Buses	-	-	-	-	-	-	-	-	-
Clinics	-	-	-	-	-	-	-	-	-
Museums & Art Galleries	-	-	-	-	-	-	-	-	-
Cemeteries	101	113	112	-	-	92	94	99	104
Social rental housing	-	-	-	-	-	-	-	-	-
Other	-	-	-	35	35	-	-	-	-
<b>Heritage assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Housing development	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	<b>5 036</b>	<b>5 609</b>	<b>7 256</b>	<b>10 918</b>	<b>10 918</b>	<b>5 132</b>	<b>7 314</b>	<b>6 648</b>	<b>6 974</b>
General vehicles	2 981	3 320	4 732	6 190	6 190	1 832	2 809	2 958	3 103
Specialised vehicles	-	-	-	-	-	248	380	400	420
Plant & equipment	539	601	617	669	669	643	700	738	774
Computers - hardware/equipment	575	640	734	827	827	1 532	923	972	1 020
Furniture and other office equipment	181	201	61	259	259	33	125	132	139
Abattoirs	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Civic Land and Buildings	305	339	594	-	-	346	625	658	690
Other Buildings	130	145	168	2 973	2 973	88	325	342	359
Other Land	295	329	344	-	-	408	1 411	433	454
Surplus Assets - (Investment or Inventory)	-	-	-	-	-	-	-	-	-
Other	30	34	5	-	-	1	15	16	17
<b>Agricultural assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
List sub-class	-	-	-	-	-	-	-	-	-
<b>Biological assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
List sub-class	-	-	-	-	-	-	-	-	-
<b>Intangibles</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>96</b>	<b>96</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Computers - software & programming	-	-	-	96	96	-	-	-	-
Other (list sub-class)	-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	<b>11 153</b>	<b>12 422</b>	<b>14 864</b>	<b>14 649</b>	<b>14 649</b>	<b>10 094</b>	<b>13 594</b>	<b>13 262</b>	<b>13 911</b>
<b>Specialised vehicles</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>248</b>	<b>380</b>	<b>400</b>	<b>420</b>
Refuse	-	-	-	-	-	248	380	400	420
Fire	-	-	-	-	-	-	-	-	-
Conservancy	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	-	-	-	-
<b>R&amp;M as a % of PPE</b>	<b>12.4%</b>	<b>10.9%</b>	<b>10.4%</b>	<b>6.6%</b>	<b>6.6%</b>	<b>5.0%</b>	<b>4.8%</b>	<b>4.1%</b>	<b>4.2%</b>
<b>R&amp;M as % Operating Expenditure</b>	<b>11.6%</b>	<b>12.6%</b>	<b>12.6%</b>	<b>11.3%</b>	<b>11.3%</b>	<b>8.5%</b>	<b>8.3%</b>	<b>7.2%</b>	<b>6.9%</b>

Table SA34d – Depreciation charges by asset class

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>Depreciation by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>4 123</b>	<b>5 808</b>	<b>6 864</b>	<b>8 199</b>	<b>8 199</b>	<b>10 539</b>	<b>15 846</b>	<b>18 679</b>	<b>20 007</b>
Infrastructure - Road transport	1 772	2 747	3 189	2 331	2 331	3 212	4 806	4 837	4 873
Roads, Pavements & Bridges	1 772	2 747	3 189	2 144	2 144	2 734	3 550	3 474	3 474
Storm water	—	—	—	187	187	478	1 256	1 364	1 399
Infrastructure - Electricity	1 751	1 684	2 160	1 994	1 994	2 529	3 854	4 609	5 464
Generation	—	—	—	—	—	—	—	—	—
Transmission & Reticulation	1 751	1 684	2 160	1 962	1 962	2 489	3 687	4 322	5 116
Street Lighting	—	—	—	32	32	40	167	287	348
Infrastructure - Water	472	533	587	1 563	1 563	1 936	4 110	5 655	6 014
Dams & Reservoirs	273	279	291	171	171	212	302	357	357
Water purification	194	244	286	337	337	417	433	424	741
Reticulation	5	10	10	1 055	1 055	1 307	3 375	4 874	4 916
Infrastructure - Sanitation	127	839	844	1 705	1 705	2 111	2 283	2 801	2 879
Reticulation	13	726	731	1 304	1 304	1 615	1 669	1 649	1 665
Sewerage purification	113	113	113	401	401	496	613	1 153	1 214
Infrastructure - Other	2	5	84	606	606	751	793	776	776
Waste Management	2	5	84	606	606	751	793	776	776
Transportation	—	—	—	—	—	—	—	—	—
Gas	—	—	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—	—	—
<b>Community</b>	<b>113</b>	<b>467</b>	<b>395</b>	<b>863</b>	<b>863</b>	<b>1 069</b>	<b>1 398</b>	<b>1 622</b>	<b>2 157</b>
Parks & gardens	1	12	12	14	14	18	85	148	213
Sportsfields & stadia	—	48	15	50	50	62	118	115	429
Swimming pools	—	—	—	—	—	—	—	—	—
Community halls	55	185	193	251	251	311	339	424	486
Libraries	1	97	105	128	128	159	172	169	169
Recreational facilities	0	—	—	—	—	—	—	—	—
Fire, safety & emergency	—	—	—	—	—	—	—	—	—
Security and policing	—	—	—	—	—	—	—	—	—
Buses	—	—	—	—	—	—	—	—	—
Clinics	—	46	0	—	—	—	—	—	—
Museums & Art Galleries	—	—	—	—	—	—	—	—	—
Cemeteries	6	9	9	11	11	14	14	14	14
Social rental housing	50	62	62	90	90	111	114	111	111
Other	—	8	—	319	319	395	556	640	736
<b>Heritage assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Buildings	—	—	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—	—	—
<b>Investment properties</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>125</b>	<b>125</b>	<b>155</b>	<b>158</b>	<b>155</b>	<b>155</b>
Housing development	—	—	—	125	125	155	158	155	155
Other	—	—	—	—	—	—	—	—	—
<b>Other assets</b>	<b>2 701</b>	<b>3 018</b>	<b>1 887</b>	<b>1 328</b>	<b>1 328</b>	<b>1 645</b>	<b>2 366</b>	<b>2 883</b>	<b>3 100</b>
General vehicles	517	1 153	984	434	434	537	909	1 025	1 149
Specialised vehicles	—	—	—	—	—	—	—	123	123
Plant & equipment	279	220	251	65	65	80	251	317	379
Computers - hardware/equipment	80	125	135	46	46	57	65	64	64
Furniture and other office equipment	110	181	234	129	129	160	240	276	307
Abattoirs	—	—	—	—	—	—	—	—	—
Markets	—	—	—	—	—	—	—	—	—
Civic Land and Buildings	1 484	1 140	83	616	616	763	851	1 030	1 030
Other Buildings	—	—	—	—	—	—	—	—	—
Other Land	—	0	0	0	0	0	0	0	0
Surplus Assets - (Investment or Inventory)	—	—	—	—	—	—	—	—	—
Other	232	199	201	39	39	48	49	48	48
<b>Agricultural assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
List sub-class	—	—	—	—	—	—	—	—	—
<b>Biological assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
List sub-class	—	—	—	—	—	—	—	—	—
<b>Intangibles</b>	<b>40</b>	<b>214</b>	<b>213</b>	<b>26</b>	<b>26</b>	<b>33</b>	<b>52</b>	<b>51</b>	<b>51</b>
Computers - software & programming	40	214	213	26	26	33	52	51	51
Other (list sub-class)	—	—	—	—	—	—	—	—	—
<b>Total Depreciation</b>	<b>6 978</b>	<b>9 507</b>	<b>9 360</b>	<b>10 543</b>	<b>10 543</b>	<b>13 441</b>	<b>19 820</b>	<b>23 390</b>	<b>25 469</b>
<b>Specialised vehicles</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>123</b>	<b>123</b>
Refuse	—	—	—	—	—	—	—	123	123
Fire	—	—	—	—	—	—	—	—	—
Conservancy	—	—	—	—	—	—	—	—	—
Ambulances	—	—	—	—	—	—	—	—	—

**Table SA35 - Future financial implications of the capital budget**

Vote Description R thousand	2012/13 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Present value
<b>Capital expenditure</b>							
Vote 1 - MUNICIPAL MANAGER	–	–	–				
Vote 2 - CORPORATE SERVICES	3 000	2 500	–				
Vote 3 - FINANCE SERVICE	500	–	–				
Vote 4 - ENGINEERS SERVICE	92 734	54 999	24 957				
Vote 5 - COMMUNITY SERVICES	6 514	7 331	8 676				
<b>Total Capital Expenditure</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>	–	–	–	–
<b>Future operational costs by vote</b>							
Vote 1 - MUNICIPAL MANAGER							
Vote 2 - CORPORATE SERVICES							
Vote 3 - FINANCE SERVICE							
Vote 4 - ENGINEERS SERVICE							
Vote 5 - COMMUNITY SERVICES							
<b>Total future operational costs</b>	–	–	–	–	–	–	–
<b>Future revenue by source</b>							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
List other revenues sources if applicable							
List entity summary if applicable							
<b>Total future revenue</b>	–	–	–	–	–	–	–
<b>Net Financial Implications</b>	<b>102 748</b>	<b>64 830</b>	<b>33 633</b>	–	–	–	–

The detail list of capital projects by Municipal vote Table SA36 is attached as Annexure B to this report. The Municipality do not have any projects delayed from previous years therefore table SA37 is not included.

## Section 16 - Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipality's website.

2. Internship programme

The Municipality is participating in the Municipal Financial Management Internship programme and has employed four interns undergoing training in various divisions of the Financial Services Department.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detail SDBIP document is at a draft stage and will be published as soon as possible after approval of the 2012/13 MTREF in May 2012 directly aligned and informed by the 2012/13 MTREF.

6. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

7. MFMA Training

The MFMA training module in electronic format is presented at the Municipality's internal centre and training is ongoing.



## Section 17 - Other supporting documents

Table SA1 - Supporting detail to budgeted financial performance

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>REVENUE ITEMS:</b>									
<b>Property rates</b>									
Total Property Rates	16 042	19 125	25 434	30 463	30 463	28 777	32 665	34 396	36 219
less Revenue Foregone	227	3 682	8 239	10 719	10 719	12 925	10 512	11 070	11 612
<b>Net Property Rates</b>	<b>15 815</b>	<b>15 443</b>	<b>17 195</b>	<b>19 744</b>	<b>19 744</b>	<b>15 852</b>	<b>22 152</b>	<b>23 326</b>	<b>24 607</b>
<b>Service charges - electricity revenue</b>									
Total Service charges - electricity revenue	25 116	28 551	37 120	45 636	45 636	35 348	55 321	61 407	68 162
less Revenue Foregone	1 403								
<b>Net Service charges - electricity revenue</b>	<b>23 713</b>	<b>28 551</b>	<b>37 120</b>	<b>45 636</b>	<b>45 636</b>	<b>35 348</b>	<b>55 321</b>	<b>61 407</b>	<b>68 162</b>
<b>Service charges - water revenue</b>									
Total Service charges - water revenue	8 389	7 232	7 023	7 866	7 866	9 555	10 922	11 501	12 111
less Revenue Foregone	469								
<b>Net Service charges - water revenue</b>	<b>7 920</b>	<b>7 232</b>	<b>7 023</b>	<b>7 866</b>	<b>7 866</b>	<b>9 555</b>	<b>10 922</b>	<b>11 501</b>	<b>12 111</b>
<b>Service charges - sanitation revenue</b>									
Total Service charges - sanitation revenue	8 329	8 420	9 779	8 269	8 269	10 810	11 855	12 483	13 145
less Revenue Foregone	465								
<b>Net Service charges - sanitation revenue</b>	<b>7 863</b>	<b>8 420</b>	<b>9 779</b>	<b>8 269</b>	<b>8 269</b>	<b>10 810</b>	<b>11 855</b>	<b>12 483</b>	<b>13 145</b>
<b>Service charges - refuse revenue</b>									
Total refuse removal revenue	4 709	5 050	5 659	4 770	4 770	6 110	6 610	6 960	7 329
Total landfill revenue	-	-	-	-	-	-	-	-	-
less Revenue Foregone	263	-	-	-	-	-	-	-	-
<b>Net Service charges - refuse revenue</b>	<b>4 446</b>	<b>5 050</b>	<b>5 659</b>	<b>4 770</b>	<b>4 770</b>	<b>6 110</b>	<b>6 610</b>	<b>6 960</b>	<b>7 329</b>
<b>Other Revenue by source</b>									
Building Plans	-	518	480	-	-	364	450	474	497
Development Contribu	-	185	63	-	-	-	247	260	273
Telephone Payroll	-	-	-	-	-	-	200	211	221
Transaction Costs	-	313	330	-	-	268	260	274	287
Rezoning	-	205	141	-	-	121	80	84	88
Hawkers Fees	-	50	50	-	-	52	50	53	55
Valuation Certificat	-	21	37	-	-	40	15	16	17
Recoverable Expenses	-	-	9	-	-	28	15	16	17
Swellendam Cemetary	-	20	3	-	-	11	11	11	12
Commission: Insuranc	-	12	14	-	-	16	10	11	11
Railton Cemetary	-	18	13	-	-	15	15	16	17
Sundry	4 723	312	348	4 857	4 857	137	93	98	103
<b>Total 'Other' Revenue</b>	<b>4 723</b>	<b>1 654</b>	<b>1 487</b>	<b>4 857</b>	<b>4 857</b>	<b>1 052</b>	<b>1 446</b>	<b>1 522</b>	<b>1 597</b>

Table SA1 - Supporting detail to budgeted financial performance (continue)

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>EXPENDITURE ITEMS:</b>									
<b>Employee related costs</b>									
Basic Salaries and Wages	20 263	23 994	24 763	28 321	28 321	27 361	36 154	38 531	41 065
Pension and UIF Contributions	4 223	3 317	3 775	4 772	4 772	4 814	7 956	8 504	9 090
Medical Aid Contributions		1 432	1 570	2 454	2 454	2 336	2 469	2 691	2 933
Overtime	1 708	2 011	2 597	2 480	2 480	2 270	2 105	2 243	2 391
Performance Bonus	1 153	2 161	1 673	2 107	2 107	1 974	2 685	2 861	3 049
Motor Vehicle Allowance	1 775	492	547	2 090	2 090	604	2 122	2 262	2 411
Cellphone Allowance	84	21	11						
Housing Allowances	240	230	213	269	269	221	236	252	268
Other benefits and allowances		841	995	763	763	1 496	1 736	1 851	1 973
Payments in lieu of leave	560	252	301			322			
Long service awards		85	103			447	404	431	459
Post-retirement benefit obligations									
<b>sub-total</b>	<b>30 005</b>	<b>34 836</b>	<b>36 548</b>	<b>43 256</b>	<b>43 256</b>	<b>41 845</b>	<b>55 867</b>	<b>59 625</b>	<b>63 638</b>
<b>Less: Employees costs capitalised to PPE</b>									
<b>Total Employee related costs</b>	<b>30 005</b>	<b>34 836</b>	<b>36 548</b>	<b>43 256</b>	<b>43 256</b>	<b>41 845</b>	<b>55 867</b>	<b>59 625</b>	<b>63 638</b>
<b>Contributions recognised - capital</b>									
List contributions by contract									
<b>Total Contributions recognised - capital</b>									
<b>Depreciation &amp; asset impairment</b>									
Depreciation of Property, Plant & Equipment	7 725	9 507	9 360	10 543	10 543	13 441	19 820	23 390	25 469
Lease amortisation									
Capital asset impairment									
Depreciation resulting from revaluation of PPE									
<b>Total Depreciation &amp; asset impairment</b>	<b>7 725</b>	<b>9 507</b>	<b>9 360</b>	<b>10 543</b>	<b>10 543</b>	<b>13 441</b>	<b>19 820</b>	<b>23 390</b>	<b>25 469</b>
<b>Bulk purchases</b>									
Electricity Bulk Purchases	13 091	16 673	22 787	25 422	25 422	26 322	32 915	38 181	44 290
Water Bulk Purchases	579			383	383				
<b>Total bulk purchases</b>	<b>13 670</b>	<b>16 673</b>	<b>22 787</b>	<b>25 805</b>	<b>25 805</b>	<b>26 322</b>	<b>32 915</b>	<b>38 181</b>	<b>44 290</b>
<b>Transfers and grants</b>									
Cash transfers and grants		300	1 250	1 250	1 250	1 467	1 300	1 369	1 436
Non-cash transfers and grants									
<b>Total transfers and grants</b>		<b>300</b>	<b>1 250</b>	<b>1 250</b>	<b>1 250</b>	<b>1 467</b>	<b>1 300</b>	<b>1 369</b>	<b>1 436</b>
<b>Contracted services</b>									
0									
<b>sub-total</b>									
<b>Allocations to organs of state:</b>									
Electricity									
Water									
Sanitation									
Other									
<b>Total contracted services</b>									
<b>Other Expenditure By Type</b>									
Collection costs							480	505	530
Contributions to 'other' provisions									
Consultant fees									
Audit fees	1 684	1 846	710	2 000	2 000	1 262	1 800	1 895	1 988
General expenses	14 767								
Advertising		179	94			198	175	185	194
R&M Land & Buildings	11 153	2 505	2 920			2 703	3 534	3 721	3 904
R&M Computers		640	734			1 532	923	972	1 020
R&M Electrical Mains		911	999			744	864	909	954
Eradicate Invasive Plants		184	194			254	240	253	265
R&M General Vehicle						655	1 486	1 565	1 641
Grant Expenditure		3 723	6 748			938	3 397	2 515	2 783
Insurance		246	376			820	595	627	657
Legal Fees		254	1 077			662	300	316	331
Machine Rental		810	386			489	505	532	558
Materials		1 141	971			1 048	1 025	1 079	1 132
Refuse Bags		175	328			230	520	548	574
R&M Roads		2 902	3 522			1 629	1 770	1 864	1 955
Running Cost Vehicle		3 320	4 732			1 723	3 897	4 103	4 304
Valuation Roll Cost		108				122	700	737	773
R&M Spes Vehicles						248	380	400	420
R&M Stormwater Drainage		471	260			248	580	611	641
R&M Streetlights		424	494			78	523	550	577
Subsistence And Trav		550	462			364	459	483	507
Telephone		1 402	1 118			978	800	842	884
R&M Tools & Equipment		601	617			643	700	738	774
Other		1 628	7 383	35 413	35 413	4 250	10 681	9 660	10 136
<b>Total 'Other' Expenditure</b>	<b>27 604</b>	<b>24 019</b>	<b>34 128</b>	<b>37 413</b>	<b>37 413</b>	<b>21 819</b>	<b>36 334</b>	<b>35 611</b>	<b>37 504</b>
<b>Repairs and Maintenance</b>									
Employee related costs									
Other materials									
Contracted Services									
Other Expenditure	11 153	12 422	14 864	14 649	14 649	10 094	13 594	13 262	13 911
<b>Total Repairs and Maintenance Expenditure</b>	<b>11 153</b>	<b>12 422</b>	<b>14 864</b>	<b>14 649</b>	<b>14 649</b>	<b>10 094</b>	<b>13 594</b>	<b>13 262</b>	<b>13 911</b>

Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

Description	Vote 1 - MUNICIPAL MANAGER	Vote 2 - CORPORATE SERVICES	Vote 3 - FINANCE SERVICE	Vote 4 - ENGINEERS SERVICE	Vote 5 - COMMUNITY SERVICES	Total
<b>R thousand</b>						
<b>Revenue By Source</b>						
Property rates	—	22 152	—	—	—	22 152
Property rates - penalties & collection charges	—	—	—	—	—	—
Service charges - electricity revenue	—	—	—	55 321	—	55 321
Service charges - water revenue	—	—	—	10 922	—	10 922
Service charges - sanitation revenue	—	—	—	11 855	—	11 855
Service charges - refuse revenue	—	—	—	—	6 610	6 610
Service charges - other	—	—	—	—	12	12
Rental of facilities and equipment	165	12	—	—	580	757
Interest earned - external investments	—	—	1 550	—	—	1 550
Interest earned - outstanding debtors	—	—	1 650	—	—	1 650
Dividends received	—	—	—	—	—	—
Fines	—	20	—	—	1 342	1 362
Licences and permits	—	—	1	—	669	670
Agency services	—	—	—	(67)	1 200	1 133
Other revenue	—	537	280	325	303	1 446
Transfers recognised - operational	—	18 897	2 050	1 727	8 142	30 816
Gains on disposal of PPE	—	—	—	—	—	—
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>165</b>	<b>41 618</b>	<b>5 531</b>	<b>80 084</b>	<b>18 859</b>	<b>146 256</b>
<b>Expenditure By Type</b>						
Employee related costs	4 387	6 651	9 323	19 832	15 674	55 867
Remuneration of councillors	—	3 060	—	—	—	3 060
Debt impairment	—	—	—	5 170	1 093	6 263
Depreciation & asset impairment	75	741	499	16 618	1 888	19 820
Finance charges	—	7 887	—	—	—	7 887
Bulk purchases	—	—	—	32 915	—	32 915
Other materials	—	—	—	—	—	—
Contracted services	—	—	—	—	—	—
Transfers and grants	1 000	300	—	—	—	1 300
Other expenditure	1 697	2 657	6 434	13 960	11 585	36 334
Loss on disposal of PPE	—	—	—	—	—	—
<b>Total Expenditure</b>	<b>7 159</b>	<b>21 296</b>	<b>16 256</b>	<b>88 495</b>	<b>30 240</b>	<b>163 446</b>
<b>Surplus/(Deficit)</b>	<b>(6 994)</b>	<b>20 321</b>	<b>(10 726)</b>	<b>(8 411)</b>	<b>(11 381)</b>	<b>(17 190)</b>
Transfers recognised - capital	—	—	—	24 325	2 039	26 364
Contributions recognised - capital	—	—	—	—	—	—
Contributed assets	—	—	—	—	—	—
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(6 994)</b>	<b>20 321</b>	<b>(10 726)</b>	<b>15 914</b>	<b>(9 343)</b>	<b>9 173</b>

Table SA3 – Supporting detail to Statement of Financial Position

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>									
<b>ASSETS</b>									
<b>Call investment deposits</b>									
Call deposits < 90 days	20 190	35 886	13 579	–	–	–	–	–	–
Other current investments > 90 days	–	–	–	–	–	–	–	–	–
<b>Total Call investment deposits</b>	<b>20 190</b>	<b>35 886</b>	<b>13 579</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Consumer debtors</b>									
Consumer debtors	24 959	37 293	46 097	29 609	29 609	53 202	59 465	66 521	73 163
Less: Provision for debt impairment	(20 367)	(31 067)	(37 903)	(13 271)	(13 271)	(45 008)	(51 271)	(58 327)	(64 969)
<b>Total Consumer debtors</b>	<b>4 592</b>	<b>6 226</b>	<b>8 194</b>	<b>16 338</b>	<b>16 338</b>	<b>8 194</b>	<b>8 194</b>	<b>8 194</b>	<b>8 194</b>
<b>Debt impairment provision</b>									
Balance at the beginning of the year	(14 825)	(28 513)	(31 067)	(13 271)	(13 271)	(37 903)	(45 008)	(51 271)	(58 327)
Contributions to the provision	(5 542)	(2 555)	(6 836)	–	–	(7 105)	(6 263)	(7 056)	(6 642)
Bad debts written off	–	–	–	–	–	–	–	–	–
<b>Balance at end of year</b>	<b>(20 367)</b>	<b>(31 067)</b>	<b>(37 903)</b>	<b>(13 271)</b>	<b>(13 271)</b>	<b>(45 008)</b>	<b>(51 271)</b>	<b>(58 327)</b>	<b>(64 969)</b>
<b>Property, plant and equipment (PPE)</b>									
PPE at cost/valuation (excl. finance leases)	151 120	186 039	225 138	310 653	310 653	296 695	399 143	463 973	497 605
Leases recognised as PPE	4 239	4 239	4 239	4 239	4 239	4 239	4 239	4 239	4 239
Less: Accumulated depreciation	65 103	76 828	85 975	93 489	93 489	99 228	118 838	142 021	167 285
<b>Total Property, plant and equipment (PPE)</b>	<b>90 256</b>	<b>113 450</b>	<b>143 403</b>	<b>221 403</b>	<b>221 403</b>	<b>201 706</b>	<b>284 544</b>	<b>326 191</b>	<b>334 560</b>
<b>LIABILITIES</b>									
<b>Current liabilities - Borrowing</b>									
Short term loans (other than bank overdraft)	–	–	–	–	–	–	–	–	–
Current portion of long-term liabilities	1 732	1 277	1 481	6 120	6 120	3 174	5 613	6 796	8 229
<b>Total Current liabilities - Borrowing</b>	<b>1 732</b>	<b>1 277</b>	<b>1 481</b>	<b>6 120</b>	<b>6 120</b>	<b>3 174</b>	<b>5 613</b>	<b>6 796</b>	<b>8 229</b>
<b>Trade and other payables</b>									
Trade and other creditors	9 566	16 057	12 510	14 190	14 190	12 510	12 510	12 510	12 510
Unspent conditional transfers	7 282	40 238	11 186	2 528	2 528	2 000	0	0	0
VAT	3 658	–	–	3 763	3 763	–	–	–	–
<b>Total Trade and other payables</b>	<b>20 506</b>	<b>56 294</b>	<b>23 696</b>	<b>20 480</b>	<b>20 480</b>	<b>14 510</b>	<b>12 510</b>	<b>12 510</b>	<b>12 510</b>
<b>Non current liabilities - Borrowing</b>									
Borrowing	17 343	16 065	37 204	54 649	54 649	78 546	148 167	193 586	205 657
Finance leases (including PPP asset element)	276	276	43	–	–	43	43	43	43
<b>Total Non current liabilities - Borrowing</b>	<b>17 619</b>	<b>16 342</b>	<b>37 248</b>	<b>54 649</b>	<b>54 649</b>	<b>78 589</b>	<b>148 210</b>	<b>193 629</b>	<b>205 700</b>
<b>Provisions - non-current</b>									
Retirement benefits	6 675	6 448	6 916	7 478	7 478	6 894	6 902	6 933	6 992
List other major provision items	–	–	–	–	–	–	–	–	–
Refuse landfill site rehabilitation	–	–	–	–	–	–	–	–	–
Other	–	888	1 639	–	–	1 836	1 977	2 132	2 302
<b>Total Provisions - non-current</b>	<b>6 675</b>	<b>7 336</b>	<b>8 556</b>	<b>7 478</b>	<b>7 478</b>	<b>8 730</b>	<b>8 879</b>	<b>9 066</b>	<b>9 293</b>
<b>CHANGES IN NET ASSETS</b>									
<b>Accumulated Surplus/(Deficit)</b>									
Accumulated Surplus/(Deficit) - opening balance	43 455	75 970	78 664	129 924	129 924	103 933	130 667	139 841	118 934
GRAP adjustments	–	–	–	–	–	–	–	–	–
Restated balance	43 455	75 970	78 664	129 924	129 924	103 933	130 667	139 841	118 934
Surplus/(Deficit)	6 540	5 168	24 131	11 822	11 822	26 735	9 173	(20 907)	(23 341)
Appropriations to Reserves	(3 690)	–	–	–	–	(1 782)	(1 150)	–	–
Transfers from Reserves	3 168	7 207	–	–	–	1 782	1 150	–	–
Depreciation offsets	–	–	–	–	–	–	–	–	–
Other adjustments	19 439	(8 418)	1 138	–	–	–	–	–	–
<b>Accumulated Surplus/(Deficit)</b>	<b>68 912</b>	<b>79 927</b>	<b>103 933</b>	<b>141 746</b>	<b>141 746</b>	<b>130 667</b>	<b>139 841</b>	<b>118 934</b>	<b>95 593</b>
<b>Reserves</b>									
Housing Development Fund	3 866	3 930	4 015	3 945	3 945	4 015	4 015	4 015	4 015
Capital replacement	7 286	–	–	–	–	–	–	–	–
Self-insurance	–	–	–	–	–	–	–	–	–
Other reserves	–	–	–	–	–	–	–	–	–
Revaluation	–	–	–	–	–	–	–	–	–
<b>Total Reserves</b>	<b>11 152</b>	<b>3 930</b>	<b>4 015</b>	<b>3 945</b>	<b>3 945</b>	<b>4 015</b>	<b>4 015</b>	<b>4 015</b>	<b>4 015</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>80 064</b>	<b>83 856</b>	<b>107 947</b>	<b>145 691</b>	<b>145 691</b>	<b>134 682</b>	<b>143 856</b>	<b>122 949</b>	<b>99 608</b>

## SA32 – List of external mechanisms

The Municipality have none therefore the table is not included

**Section 18 - Municipal manager's quality certificate**

I Nico Nel, Municipal Manager of Swellendam Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name \_\_\_\_\_

Municipal Manager of Swellendam Municipality (WC034)

Signature \_\_\_\_\_

Date \_\_\_\_\_